

**TOWN OF LUMSDEN**

***2002 MUNICIPAL BUDGET***

B 19-3

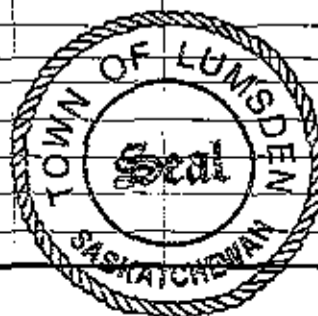
For the Year 2002

	ACTUAL 2000	BUDGET 2001	ACTUAL 2001	BUDGET 2002	BUDGET 2003	BUDGET 2004
<b>REVENUES:</b>						
Requisitions	-9,291	-9,570	-9,570	-10,039	-10,250	-10,500
Compromises	0	0	43	0	0	0
Mobile Home License Fees	5,065	4,513	3,159	3,100	3,100	3,100
Grants-In-Lieu of Taxes	36,732	38,150	44,306	43,275	42,550	42,825
Operating Grants	138,415	151,243	149,530	191,592.00	196,418	197,418
W/S Utility - Operating Grants	0	0	0	0	0	0
Charges for Services	211,653	137,500	113,275	137,200	137,200	137,200
W/S Utility - Charges for Services	230,891	244,550	261,880	249,750	255,250	260,750
W/S Utility - Interest	0	0	587	1,200	1,200	1,200
Interest	16,800	18,500	17,195	16,500	18,500	20,500
Miscellaneous	1	0	0	0	0	0
<b>Sub Total</b>	<b>630,266</b>	<b>584,886</b>	<b>580,319</b>	<b>632,578</b>	<b>643,968</b>	<b>652,493</b>
Municipal Tax Levy (from below)	352,540	364,002	359,634	362,226	367,726	367,726
<b>Total Revenues</b>	<b>982,806</b>	<b>948,888</b>	<b>939,953</b>	<b>994,804</b>	<b>1,011,694</b>	<b>1,020,219</b>
	15%	4%	4%	5%	8%	3%
<b>EXPENDITURES:</b>						
General Government Services	115,396	123,710	122,409	146,608	131,787	127,765
Transportation Services	243,572	250,921	253,648	262,236	256,024	247,582
Police Protective Services	88,556	89,000	96,327	92,225	94,860	96,441
Other Protective Services	24,084	33,594	34,067	65,183	61,029	61,452
Environmental Health Services	61,413	77,405	75,739	86,880	86,159	86,544
Public Health & Welfare Services	4,386	7,502	6,114	8,002	7,631	7,163
Environmental Development Services	21,408	36,136	21,872	17,561	15,083	15,105
Recreational & Cultural Services	152,120	105,997	151,481	138,602	121,483	123,030
W/S Utilities - Operating Costs	224,910	243,843	203,143	179,750	287,600	237,183
W/S Utility - Trsf to Allowances	956	500	420	500	500	500
Trsf to Allowances (Gov't & Utilities)	544	0	2,874	0	0	0
<b>Total Expenditures</b>	<b>937,345</b>	<b>968,608</b>	<b>968,094</b>	<b>997,547</b>	<b>1,062,156</b>	<b>1,002,765</b>
	6%	4%	3%	6%	10%	1%
Governmental Activities over (under)	40,438	-19,927	-87,045	-73,443	-18,812	-6,813
Water & Sewer Utility over (under)	5,025	207	58,904	70,780	31,650	24,267
<b>Revenues over (under) Expenditures</b>	<b>45,481</b>	<b>-19,720</b>	<b>-28,141</b>	<b>-2,743</b>	<b>-50,462</b>	<b>17,454</b>
<b>Internal Transfers From:</b>						
Infrastructure Reserve	46,043	38,000	65,385	28,852	20,612	15,213
Infrastructure Surplus	0	0	0	0	0	0
Capital Trust Fund -Interest	11,826	2,000	1,376	22,350	7,800	1,200
W/S Utility Reserve	0	0	0	0	31,650	0
W/S Utility Surplus	1,575	0	0	0	0	0
<b>Sub Total</b>	<b>\$59,444</b>	<b>\$40,000</b>	<b>\$66,761</b>	<b>\$51,202</b>	<b>\$60,062</b>	<b>\$16,413</b>
<b>Internal Transfers To:</b>						
Infrastructure Reserve	-50,800	0	0	0	0	0
Infrastructure Surplus	0	0	0	0	0	0
Capital Trust Fund -Repayment	0	-2,450	-2,450	-2,450	-9,600	-9,600
W/S Utility Reserve	0	-207	-36,170	-46,909	0	-24,267
W/S Utility Surplus	0	0	0	0	0	0
W/S Utility - C.T. Interest	-6,600	0	0	0	0	0
<b>Sub Total</b>	<b>(\$57,400)</b>	<b>(\$2,657)</b>	<b>(\$38,620)</b>	<b>(\$48,459)</b>	<b>(\$9,600)</b>	<b>(\$33,867)</b>
Gov't Activities Surplus (Deficit)	47,505	17,623	-22,734	-24,691	0	0
W/S Utility Surplus (Deficit)	0	0	22,734	24,691	0	0
<b>Budgeted Surplus</b>	<b>47,505</b>	<b>17,623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures, Transfers &amp; Budgeted Surplus</b>	<b>982,806</b>	<b>948,888</b>	<b>939,953</b>	<b>994,804</b>	<b>1,011,694</b>	<b>1,020,219</b>
<b>Property Class</b>	<b>Total Taxable Assessment</b>	<b>Budgeted Mill Rate</b>	<b>Adj. (Minimum Tax/Phase)</b>	<b>Mill Rate Factor</b>	<b>Municipal Tax Levy</b>	
Rural	68,475	9.12		1.0000	\$ 624.00	
Industrial	36,435,980	9.12		1.0000	\$ 332,296.00	
Industrial Condominium *	0	9.12		1.0000	\$ -	
Industrial Residential	0	9.12		1.0000	\$ -	
Commercial and Industrial	3,213,350	9.12		1.0000	\$ 29,306.00	
<b>TOTALS</b>	<b>39,717,805</b>	<b>9.12</b>	<b>0</b>		<b>\$ 382,226.00</b>	

This budget was approved by Council on the 22nd day of April, 2002.

Mayor

Administrator



	ACTUAL 1997	BUDGET 1998	ACTUAL 1998	BUDGET 1999	ACTUAL 1999	BUDGET 2000	ACTUAL 2000	BUDGET 2001	ACTUAL 2001	BUDGET 2002	BUDGET 2003	BUDGET 2004	
<b>Revenues:</b>													
11300 Requisitions	-8,774	-9,300	-9,300	-9,570	-9,020	-9,500	-9,291	-9,570	-9,570	10,089	10,250	10,500	*
11400 Compromises / Abatements / Adjustments	0	-800	0	-800	0	0	0	0	-43	0	0	0	*
11500 Mobile home license fees	5,333	0	468	300	366	4,840	5,065	4,513	3,159	3,100	3,100	3,100	*
12000 Grants-in-lieu of taxes	31,064	32,220	26,900	30,975	34,489	34,150	36,732	38,150	44,306	43,276	42,550	42,825	*
13000 Operating grants/transfers from other governments	134,278	138,078	139,453	146,386	138,511	150,486	138,415	151,243	149,215	191,592	196,418	197,418	*
14000 Charges for services/licenses/local improvements:													
14100 General government services	12,000	12,860	17,480	14,760	19,691	18,450	17,493	14,375	13,689	15,000	15,000	15,000	
14200 Protective services	13,573	11,500	27,601	23,050	14,731	15,225	12,351	14,525	18,793	15,300	15,300	15,300	
14300 Transportation services	2,114	2,800	9,340	2,300	4,030	2,300	3,290	2,300	4,002	2,300	2,300	2,300	
14400 Environmental health services	18,724	20,500	29,503	24,000	28,381	27,600	32,513	27,600	29,985	30,600	30,600	30,600	
14500 Public health & welfare services	1,570	2,900	3,960	2,900	4,970	4,400	5,950	3,900	2,935	3,900	3,900	3,900	
14600 Environmental development services	45,376	0	0	0	4,800	0	67,615	30,000	6,753	30,000	30,000	30,000	
14700 Recreation & cultural services	18,687	34,928	36,762	35,300	37,847	52,000	72,441	44,800	37,433	40,100	40,100	40,100	
Sub Total charges for services	112,044	85,488	124,646	102,310	114,450	119,975	211,653	137,500	113,590	137,200	137,200	137,200	
14800 Utilities	231,058	231,250	237,464	234,550	222,620	236,550	230,891	244,550	261,880	249,750	255,250	260,750	
Sub Total charges for services	455,147	402,226	486,756	439,170	451,520	476,500	654,197	519,550	375,470	386,950	529,650	535,150	*
15000 Interest/dividends/commissions/tax penalties	11,758	14,500	24,403	19,500	20,946	21,000	16,800	18,500	17,782	17,700	19,700	21,700	*
16000 Miscellaneous (specify)	9	0	46	0	444	0	1	0	0	0	0	0	*
<b>Total Revenues (excluding municipal tax levy)</b>	<b>628,817</b>	<b>576,924</b>	<b>668,727</b>	<b>625,961</b>	<b>637,256</b>	<b>677,476</b>	<b>841,919</b>	<b>722,386</b>	<b>580,319</b>	<b>632,578</b>	<b>781,168</b>	<b>789,693</b>	<b>*</b>

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2002 Budget - Functional Operating Expenditures by Object

Expenditures	General Gov't.	Transportation	Protective*	Environmental Health	Public Health & Welfare	Environmental Develop	Recreation and Culture	Water & Sewer Utility	Other Utility	Totals		
										Actual 1999	Actual 2000	Budget 2002
Personal services:												
??710 -wages/salaries	44,201	69,525	20,160	16,217	5,741	932	46,156	62,422	0	234,159	235,661	265,354
??720 -benefits	6,857	10,402	2,363	2,705	711	129	5,841	9,685	0	31,017	34,319	38,693
??730 -Council remuneration	22,000									22,184	17,164	22,000
??740 Professional/Contractual Services	22,700	23,406	105,875	38,295	0	11,500	27,225	40,150	0	227,940	252,320	269,151
??750 Heat, light, power, water, phone	5,200	33,500	3,025	1,700	0	0	13,950	17,550	0	70,656	68,345	74,925
??760 Materials and supplies	8,775	42,725	4,800	9,800	950	0	10,180	28,850	0	95,146	95,205	106,080
??770 Grants, donations, subsidies	200	0	0	0	0	0	17,800	0	0	11,096	11,851	18,000
??780 Capital outlay from operations	20,550	16,600	18,156	0	600	5,000	16,200	6,000	0	46,827	37,889	83,106
??790 Debt service/tax discounts:												
- municipal tax discounts	13,000									12,132	12,082	13,000
- short-term debt charges	3,125									0	205	3,125
- interest on non-capital												
- long-term debt charges: (principal and interest)	0	66,078	3,029	18,163	0	0	0	15,093	0	140,930	136,981	102,363
??799 Other (specify)		0	0	0	0	0	1,250	0	0	15,022	1,697	1,250
<b>Total</b>	<b>146,608</b>	<b>262,236</b>	<b>157,408</b>	<b>86,880</b>	<b>8,002</b>	<b>17,561</b>	<b>138,602</b>	<b>179,750</b>	<b>0</b>	<b>907,109</b>	<b>903,719</b>	<b>997,047</b>

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\* Is the sum of the object categories from Police and Other Protective Services on page 7 & 8.

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	1997	1998	1999	2000	2001	2001	2002	2003	2004
GENERAL GOVERNMENT	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
21480 -election officials	550	0	0	89	200	418	0	0	0
21480 -memberships/subscriptions	1,116	1,303	1,464	1,586	1,600	989	1,600	1,600	1,600
21410 -general insurance/bond	3,010	3,099	4,685	4,124	3,500	2,397	2,500	3,500	3,500
21471 -T T P maintenance	9	101	0	0	200	-2,249	200	200	200
21490 -bank service charges	87	42	32	515	50	34	50	50	50
21604 -postage	2,466	884	1,430	2,750	1,800	2,401	2,500	1,800	1,800
21603 -stationery/supplies	2,887	2,690	2,817	2,541	2,700	2,923	2,700	2,700	2,700
21670 -election supplies/advertising	275	0	0	25	25	0	25	25	25
21699 -E & H tax payable	0	9	473	8	50	0	50	50	50
1710 -grants to others	0	0	0	295	200	35	200	200	200
21350 -annual delegations / other	1,282	189	711	714	400	1,496	1,200	1,200	1,200
Sub Total	23,976	18,656	20,898	21,795	22,625	20,874	22,875	23,225	23,225
<b>Office:</b>									
21140 -salary -caretaker	758	822	827	843	900	820	886	910	940
21240 -benefits -caretaker	60	57	59	60	60	49	57	60	60
21410 -insurance (office bldg & equip)	1,502	1,307	1,365	1,671	1,200	2,031	2,000	2,000	2,000
21480 -building maint/rep (by contract)	599	196	152	114	500	142	500	500	500
21451 -equipment maint/rep (by contract)	2,952	4,381	4,798	3,660	4,000	1,674	4,000	4,000	4,000
21520 -gas	846	772	1,076	1,064	1,150	1,523	1,400	1,450	1,500
21510 -power	1,503	1,455	1,168	1,316	1,325	1,201	1,300	1,375	1,375
21530 -telephone	1,948	1,836	2,072	2,807	2,000	3,342	2,500	2,100	2,100
21610 -building maint/rep (supplies)	0	0	181	4	500	60	500	500	500
21641 -equipment maint/rep (parts)	1	461	55	347	500	376	500	500	500
21642 -materials/tools/supplies (coffee, etc)	0	0	0	0	0	516	200	200	200
21643 -equip maint (software upgrades)	0	0	0	0	0	1,032	900	900	900
21620 -caretaker supplies	3	87	54	73	200	162	200	200	200
21810 -capital -land	0	0	0	0	0	0	0	0	0
21820 -capital -building	0	0	78	0	6,000	3,934	0	0	0
21830 -equipment	12	129	2,860	9,800	1,500	2,607	20,550	6,000	1,500
21840 -Engineering Structures	0	0	0	0	0	0	0	0	0
Sub Total	10,184	11,503	14,745	21,759	19,835	19,469	35,493	20,695	16,275
<b>1900 Debt Service-int on short-term loans</b>									
21911 -tax discount -property	11,564	11,934	12,132	12,082	12,500	12,894	13,000	13,500	13,500
21912 -business	0	0	0	0	0	0	0	0	0
21914 -other (Mobile Homes,LIP)	0	0	0	0	0	64	0	0	0
21915 -short-term borrowings	0	12	0	0	0	0	3,125	1,250	625
21955 -Loan -principal	0	3,334	6,666	0	0	0	0	0	0
21956 -Loan -interest	0	165	441	205	0	0	0	0	0
Sub Total	11,564	15,445	19,239	12,287	12,500	12,958	16,125	14,750	14,125
<b>29000 Transfer to -property tax allowance</b>									
29010 -property/business tax allowance	1,000	1,000	0	0	0	0	0	0	0
29040 -general receivables allow	500	500	0	544	0	2,874	0	0	0
29050 -Municipal TTP allowance	0	0	0	0	0	0	0	0	0
29211 -front taxes (mun property)	0	0	0	0	0	0	0	0	0
Sub Total	1,500	1,500	0	544	0	2,874	0	0	0
Total Expenses	118,149	107,931	120,618	115,940	123,710	125,283	146,608	131,787	127,765
Revenue OVER/(UNDER) Expenditures	368,702	401,908	409,957	434,407	437,976	435,607	426,921	453,555	460,602
<b>INTERNAL TRANSFERS FROM:</b>									
17100 W/S Utility -current year	0	0	0	0	0	22,734	24,691	0	0
17150 Funded Reserves	0	0	0	46,043	38,000	65,385	4,161	20,812	15,213
17200 Capital Trust Fund	0	0	0	11,826	2,000	1,376	22,350	7,800	1,800
17300 Previous years' surplus	0	0	0	0	0	0	0	0	0
Sub total	0	0	0	57,869	40,000	89,495	51,202	28,612	17,013
<b>INTERNAL TRANSFERS TO:</b>									
29610 W/S Utility -current year	0	0	0	-1,575	0	0	0	0	0
29615 Funded Reserves	0	0	0	-50,800	0	0	0	0	0
29620 Capital Trust Fund (annual repayment)	0	0	0	0	-2,450	-2,450	-2,450	-9,600	-9,600
29630 Previous years' surplus	0	0	0	0	0	0	0	0	0
Sub total	0	0	0	-52,375	-2,450	-2,450	-2,450	-9,600	-9,600
<b>COST ANALYSIS (by Department):</b>									
<b>GENERAL GOVERNMENT SERVICES:</b>									
<b>UNAPPROPRIATED REVENUE:</b>									
Operating (net)	465,961	471,514	493,904	520,614	535,311	536,561	548,529	558,342	559,367
<b>ADMINISTRATION:</b>									
Operating (net)	-74,012	-41,158	-49,963	-51,617	-63,000	-65,653	-69,990	-69,342	-68,265
<b>OFFICE:</b>									
Operating (net)	-10,184	-11,503	-14,867	-21,759	-19,835	-15,535	-35,493	-20,695	-16,275
Capital (net)	0	0	-78	0	-6,000	-3,934	0	0	0
<b>COST OF DEBT SERVICE/TAX DISCOUNT/TAX ALLOW.:</b>									
Operating (net)	-13,064	-13,434	-12,132	-12,626	-12,500	-15,768	-13,000	-13,500	-13,500
Long-term debt (net)	0	-3,499	-7,107	-205	0	0	0	0	0
Sub Total Operating	368,702	405,418	417,142	434,512	443,976	439,665	430,046	454,805	461,227
Sub Total Capital	0	0	-78	0	-6,000	-3,934	0	0	0
Sub Total Debt (LT)	0	-3,499	-7,107	-205	0	0	0	0	0
TOTAL G.G. SURPLUS/(DEFICIT)	368,702	401,920	409,957	434,407	437,976	435,671	430,046	454,805	461,227
					Actual Avg 5yrs	\$410,131			

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	1997	1998	1999	2000	2001	2001	2002	2003	2004
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>GENERAL GOVERNMENT</b>									
<b>Revenue:</b>									
11000	<b>Gross Municipal Taxes:</b>								
11010	Property tax levy	304,919	319,618	334,026	352,540	364,002	359,634	362,226	367,726
11020	Business tax levy	0	0	0	0	0	0	0	0
	Sub Total	304,919	319,618	334,026	352,540	364,002	359,634	362,226	367,726
11500	<b>Mobile Home Licences:</b>								
11510	Mobile home licence fees	5,333	468	366	5,065	4,513	3,159	3,100	3,100
15200	<b>Tax Penalties: (current/arrears -net of rebates)</b>								
<b>Current</b>									
15210	Property	2,869	3,558	3,966	4,560	4,500	6,109	6,100	6,100
15212	Other levies (LIP)	0	0	0	0	0	0	0	0
15213	Mobile Home licences	0	0	0	0	0	446	400	400
	Sub Total	2,869	3,558	3,966	4,560	4,500	6,555	6,500	6,500
11300	<b>Less: Requisitions:</b>								
11320	SAMA	-8,774	-9,300	-9,020	-9,291	-9,570	-9,570	-10,039	-10,250
11340	Hospital revenue tax (2 mill levy)	0	0	0	0	0	0	0	0
11350	Public Health Levy	0	0	0	0	0	0	0	0
11380	Business Improvement District	0	0	0	0	0	0	0	0
11360	Sask Assistance Program Levy	0	0	0	0	0	0	0	0
	Sub Total	-8,774	-9,300	-9,020	-9,291	-9,570	-9,570	-10,039	-10,250
11400	<b>Less: Compromises/Abatements/Adjus</b>								
11410	Property tax abatement	0	0	0	0	0	-43	0	0
11420	Business tax abatement	0	0	0	0	0	0	0	0
	Sub Total	0	0	0	0	0	-43	0	0
12000	<b>Grants In Lieu of Taxes:</b>								
12100	Federal gov't -RCMP	2,881	2,881	2,881	3,026	3,025	2,654	2,700	2,750
12200	Province -Sask Tel	409	369	1,047	1,108	1,200	1,174	1,175	1,200
12210	-Sask Energy -Gas 5%	23,060	18,986	25,896	27,697	29,000	36,181	35,000	34,000
2410	Local gov't -Housing Authority	4,714	4,665	4,665	4,901	4,925	4,297	4,400	4,600
	Sub Total	31,064	26,901	34,489	36,732	38,150	44,306	43,275	42,550
13000	<b>Grants/Transfers From Other Governm</b>								
<b>Federal:</b>									
	Green Streets/Employment grants	0	0	0	0	0	213	0	0
13200	<b>Province:</b>								
13220	S P C surcharge	83,682	83,507	82,917	84,291	85,000	85,591	86,000	87,000
13210	Unconditional Revenue Sharing	96,716	96,716	96,716	96,716	96,716	96,716	107,467	111,716
13240	Other provincial grants	0	0	0	0	0	0	0	0
13300	Local:	142	0	0	0	0	0	0	0
	Sub Total	180,540	180,223	182,633	181,007	181,716	182,307	193,467	198,716
	Miscellaneous:	9	46	444	1	0	0	0	0
14000	<b>Charges/Fees For Services:</b>								
14100	<b>General Government:</b>								
14110	-tax certificate fees	360	767	900	1,070	1,200	1,707	1,700	1,700
14120	-general office services	439	422	332	275	300	227	300	300
14130	-sale -office supplies	15	46	75	11	50	14	50	50
14160	-fine option program fees	220	120	100	180	125	160	150	150
14140	-licences (business)	7,205	7,640	8,180	8,015	8,000	8,040	8,000	8,000
14150	-building permit fees	4,172	7,370	8,237	3,130	3,500	3,441	3,500	3,500
14160	-donations	0	0	0	208	0	0	0	0
14170	-rentals (land/bldgs)	-1,541	0	0	3,000	0	100	100	100
1170	-leases (land/bldgs)	1,131	915	1,867	1,604	1,200	0	1,200	1,200
4190	-appeal fees	0	0	0	0	0	0	0	0
15100	Interest/dividends	8,890	20,845	16,980	12,240	14,000	10,840	10,000	12,000
	Sub Total	20,890	38,325	36,671	29,733	28,375	24,329	25,000	29,000
	Total Revenue	486,851	509,839	530,575	550,347	561,686	560,890	573,529	585,342
<b>Expenditures</b>									
21000	<b>General Government Services:</b>								
21100	<b>Administration:</b>								
21310	-council meeting remuneration	14,876	15,118	14,880	13,614	14,000	13,929	14,000	14,000
21315	-Per Diem (committees, Superv., et	1,323	3,243	2,550	3,550	2,000	4,070	4,000	4,000
21330	-Convention/travel	3,137	3,250	4,043	2,207	4,000	4,336	4,000	4,000
	Sub Total	19,336	21,611	21,473	19,371	20,000	22,335	22,000	22,000
21100	<b>Salaries:</b>								
21110	-administrator	24,324	17,308	18,974	19,772	20,739	20,739	21,360	21,787
21120	-assitant administrator	21,392	12,649	8,997	10,098	11,274	5,934	8,546	8,717
21130	-clerk-steno	0	4,187	5,742	6,226	11,028	14,235	13,409	13,677
21155	-vacation pay accrued	0	0	6,153	-864	0	-295	0	0
	Sub Total	45,716	34,144	39,866	35,232	43,041	40,613	43,315	44,181
21200	<b>Benefits:</b>								
21210	-administrator	1,774	1,968	2,309	2,430	2,555	2,685	2,800	2,856
1220	-assitant administrator	0	665	1,299	1,447	1,548	888	1,900	1,530
1230	-clerk-steno	4,100	2,440	789	1,075	1,606	2,587	2,900	2,550
	Sub Total	5,874	5,073	4,397	4,952	5,709	6,160	6,800	6,936
21405	-worker's compensation board	3,609	1,440	591	535	600	751	750	800
21408	-SUMA benefits plan -admin. fee	144	135	174	183	200	180	200	200
21406	-legal fees	813	73	450	1,112	1,500	1,270	1,500	1,500
21470	-tax enforcement costs	121	-93	119	-7	300	0	300	300
21407	-audit fees	3,379	4,790	4,635	4,762	4,700	4,905	5,000	5,000
21401	-advertising	1,452	1,967	337	549	1,000	2,350	1,000	1,000
21435	-Board of Revision	1,857	1,708	1,404	561	2,000	1,721	1,500	1,500
21440	-employee -travel/conference	491	222	562	1,140	900	1,007	900	900
21441	-training	426	127	1,014	323	700	246	700	700

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JOINT ADMIN. SALARY & BENEFIT ESTIMATE																											
EMPLOYEE	Hourly Rate	Regular Hours	REGULAR SALARY	Avg Hrs/Wk	# of weeks	HOLIDAY PAY	HOLIDAY Equivalent	BUDGET 1999		ACTUAL 1999		BUDGET 2000		ACTUAL 2000		BUDGET 2001		ACTUAL 2001		ACTUAL 2002		R.O. SHARE		TOWN SHARE			
								Salary	Benefits	Salary	Benefits	Salary	Benefits	Salary	Benefits	Salary	Benefits	Salary	Benefits	Salary	Benefits	Salary	Benefits	Salary	Benefits	Salary	Benefits
<b>Salary:</b>																											
Administrator			59,592	35	52		4 paid wks	56,581	59,592	59,592	59,592	59,592	60,784	60,784	60,784	60,784	60,784	60,784	60,784	60,784	62,607	27,547	35,060				
Assistant Administrator			31,067	35	52		3 paid wks	28,781	31,067	31,067	31,067	32,632	23,097	23,097	23,097	23,097	23,097	23,097	23,097	23,097	28,118	12,372	15,746				
Clerk Steno - Glenda Beard	12.06						4 paid wks	11,116		10,173																	
Clerk Steno - Joan Agopowicz	10.77	1,820	19,601	35	52		3 paid wks	9,230	17,326	18,294	18,294	18,950	19,562	19,562	19,562	19,562	19,562	19,562	19,562	19,601	8,824	10,977					
Clerk Steno - Darcie Cooper	9.16	1,192	10,644	21	58		3 paid wks	11,577	58	58	58	58	9,291	9,291	9,291	9,291	9,291	9,291	9,291	11,577	5,094	6,483					
AP Clerk - Brenda Boos	10.42	756	7,878	14	38		3 paid wks	6,390	8,253	11,085	11,085	16,100	11,924	11,924	11,924	11,924	11,924	11,924	11,924	8,569	3,770	4,798					
							Sub Total	\$121,855	\$116,296	\$120,695	\$120,695	\$128,466	\$124,658	\$124,658	\$124,658	\$124,658	\$124,658	\$124,658	\$124,658	\$130,472	\$57,407	\$73,065					
<b>Benefits:</b>																											
Administrator				1,094.35				7,070	7,449	7,336	7,336	7,598	7,771	7,771	7,771	7,771	7,771	7,771	7,900	3,476	4,424						
Assistant Administrator				1,227.70				3,348	3,883	4,331	4,331	4,550	3,427	3,427	3,427	3,427	3,427	3,427	3,700	1,628	2,072						
Clerk Steno - Glenda Beard								2,279	0	30	30	0	0	0	0	0	0	0	0	0	0						
Clerk Steno - Joan Agopowicz								1,892	2,166	3,453	3,453	3,578	3,839	3,839	3,839	3,839	3,839	3,839	3,900	1,716	2,184						
Clerk Steno - Darcie Cooper								0	0	0	0	0	1,632	1,632	1,632	1,632	1,632	1,632	1,900	836	1,064						
AP Clerk - Brenda Boos								1,310	1,692	2,111	2,111	3,040	2,360	2,360	2,360	2,360	2,360	2,360	1,600	704	896						
							Sub Total	\$15,899	\$15,180	\$17,281	\$17,281	\$18,766	\$19,028	\$19,028	\$19,028	\$19,028	\$19,028	\$19,028	\$19,000	\$8,360	\$10,640						
							TOTAL ADMIN. COSTS	\$137,554	\$131,486	\$137,956	\$137,956	\$147,232	\$143,687	\$143,687	\$143,687	\$143,687	\$143,687	\$143,687	\$149,472	\$65,767	\$83,705						
							Vacation Pay - Accrued	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
							Projected Costs	\$161,610	\$161,610	\$165,851	\$165,851	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820	\$170,820
							Difference	\$1,523	\$1,523	\$12,043	\$12,043	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731	\$6,731

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JOINT ADMINISTRATION SALARY BENEFITS

TOWN - ADMIN. SALARY & BENEFIT HISTORY		1994	1995	1996	1997	1999	2000	2000	2001	2001	2002
EMPLOYEE	Town	Town	Town	Town	Projected	Actual	Projected	Actual	Projected	Actual	Projected
<b>Salary:</b>											
Administrator	\$48,000	\$46,920	\$43,840	\$47,868	\$31,674	\$31,674	\$33,372	\$33,372	\$34,039	\$34,039	\$35,060
Assistant Administrator	\$21,917	\$22,355	\$22,355	\$22,802	\$14,997	\$14,997	\$17,398	\$17,398	\$18,274	\$18,274	\$19,746
Clerk Steno - Glenda Berard					\$6,225	\$5,697	\$0	\$335	\$0	\$0	\$0
Clerk Steno - Joan Agopowicz					\$5,169	\$6,987	\$9,703	\$10,245	\$10,812	\$10,955	\$10,977
Clerk Steno - Brenda Boos					\$6,483	\$0	\$33	\$33	\$0	\$5,203	\$6,483
AP Clerk					\$3,578	\$2,458	\$4,622	\$6,208	\$9,016	\$6,677	\$4,799
<b>Sub Total</b>	\$67,917	\$69,275	\$68,195	\$70,661	\$68,128	\$81,813	\$67,591	\$69,808	\$71,941	\$69,808	\$73,065
<b>Benefits:</b>											
Administrator	\$6,151	\$6,497	\$6,578	\$6,827	\$3,959	\$3,809	\$4,171	\$4,108	\$4,266	\$4,385	\$4,424
Assistant Administrator	\$3,734	\$3,945	\$3,353	\$4,024	\$1,876	\$2,099	\$2,174	\$2,425	\$2,548	\$1,918	\$2,072
Clerk Steno - Glenda Berard					\$1,276	\$1,075	\$0	\$17	\$0	\$0	\$0
Clerk Steno - Joan Agopowicz					\$1,080	\$1,481	\$1,213	\$1,934	\$2,004	\$2,150	\$2,184
Clerk Steno - Brenda Boos					\$0	\$0	\$0	\$0	\$0	\$914	\$1,064
AP Clerk					\$734	\$134	\$948	\$1,182	\$1,702	\$1,322	\$896
<b>Sub Total</b>	\$9,885	\$10,442	\$9,929	\$10,651	\$8,904	\$8,698	\$8,506	\$9,666	\$10,508	\$10,690	\$10,640
<b>TOTAL</b>	\$77,802	\$79,717	\$76,124	\$81,311	\$77,030	\$70,511	\$73,634	\$77,257	\$82,450	\$80,488	\$83,705
					\$84,697		\$86,289		\$84,597		\$86,016
<b>R.M. #189 - ADMIN. SALARY &amp; BENEFIT HISTORY</b>											
<b>EMPLOYEE</b>											
<b>Salary:</b>											
Administrator	\$40,061	\$40,280	\$41,100	\$41,850	\$24,887	\$24,887	\$26,220	\$26,220	\$26,745	\$26,745	\$27,647
Assistant Administrator	\$10,434	\$10,595	\$12,109	\$12,109	\$11,784	\$11,784	\$13,669	\$13,670	\$14,358	\$13,669	\$12,372
Clerk Steno - Glenda Berard			1,178 hrs		\$4,891	\$4,476	\$0	\$263	\$0	\$0	\$0
Clerk Steno - Joan Agopowicz					\$4,081	\$5,490	\$7,623	\$8,049	\$8,338	\$8,607	\$8,824
Clerk Steno - Brenda Boos					\$6,094	\$0	\$26	\$26	\$0	\$4,088	\$5,094
AP Clerk					\$2,812	\$1,931	\$3,631	\$4,877	\$7,084	\$5,247	\$3,770
<b>Sub Total</b>	\$50,495	\$50,875	\$53,209	\$53,959	\$53,529	\$48,568	\$51,168	\$53,105	\$56,525	\$54,850	\$57,407
<b>Benefits:</b>											
Administrator											
Assistant Administrator											
Clerk Steno - Glenda Berard											
Clerk Steno - Joan Agopowicz											
Clerk Steno - Brenda Boos											
AP Clerk											
<b>Sub Total</b>	\$6,887	\$6,640	\$7,088	\$7,088	\$6,896	\$6,834	\$6,684	\$7,595	\$8,267	\$8,372	\$8,360
<b>TOTAL</b>	\$57,382	\$57,515	\$60,297	\$61,047	\$60,524	\$55,402	\$67,853	\$60,700	\$64,792	\$63,222	\$65,767
			2% Increase	\$61,603	\$63,988	\$65,268	\$63,988	\$66,573			\$66,573

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PROTECTIVE SERVICES	1997	1998	1999	1999	2000	2001	2001	2002	2003	2004
	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>Revenue:</b>										
13000 Grants/transfers From Other Government:										
13240 Other provincial grants	0	0	0	0	0	0	613	4,500	0	0
Local:	712	712	712	712	712	6,282	712	7,700	9,000	9,000
Sub Total	712	712	712	712	712	6,282	1,525	12,200	9,000	9,000
14000 Charges/Fees For Services:										
14210 Police -fine revenue (R.C.M.P.)	10,068	22,281	20,000	10,884	10,821	13,000	11,233	11,000	11,000	11,000
14215 Fire protection call fees	3,000	4,250	2,500	3,250	1,000	3,000	7,000	3,775	3,775	3,775
14220 Protective Inspection services										
-plumbing permit fees	60	275	100	212	60	100	40	100	100	100
Sub Total	60	275	100	212	60	100	40	100	100	100
14240 Animal/Pest Control -pound fees	310	625	250	220	305	250	340	250	250	250
14250 -licences (dogs)	135	170	300	165	165	175	180	175	175	175
Sub Total	445	795	450	385	470	425	520	425	425	425
Total Revenue	14,285	28,313	23,762	15,443	13,068	20,767	20,218	27,500	24,300	24,300
<b>Expenditures</b>										
23400 Police Protection:										
23400 Professional/Contractual Services:	551	553		553.76	557.88	per capita	382.96	393.33	960.00	981.00
23405 -RCMP contract	78,422	81,768	83,000	82,253	88,556	88,000	96,327	92,225	94,860	96,441
23800 Capital Outlay from Operations:										
23830 -capital machinery/equipment	0	0	0	0	0	0	0	0	0	0
Sub Total	78,422	81,768	83,000	82,253	88,556	88,000	96,327	92,225	94,860	96,441
23000 Fire Protection:										
23100 Wages:										
23150 -firefighter remuneration	0	0	0	0	0	1,200	0	1,800	1,800	1,800
-salaries	0	0	0	0	0	0	0	0	0	0
23200 Benefits:										
23250 -firefighter benefits	0	0	0	0	0	0	0	0	0	0
-benefits	0	0	0	0	0	0	0	0	0	0
23400 Professional/Contractual Services:										
23401 -advertising	0	0		38	75		283	300	300	300
23410 -insurance	453	1,065	234	979	948	4,000	847	2,000	2,000	2,000
23441 -training/courses	2,286	2,167	2,000	0	44	2,000	1,719	2,500	2,500	2,500
23430 -leasing by contract	0	0	0	82	144	1,500	145	0	0	0
23460 -building repair/maint. (contract)	403	0	0	926	0	300	0	600	500	600
23451 -equipment repairs (by contract)	2,905	1,114	1,500	524	0	1,700	0	1,000	1,000	1,000
23460 -memberships & subscriptions	0	0	0	12	158	0	222	50	50	50
23430 -assistance from others	0	886	0	0	0	0	0	0	0	0
23350 -annual delegation/endorsement	0	0	0	0	418	0	0	0	0	0
23300 Heat/Power/Water/Phone:										
-power	0	0	0	0	0	0	0	300	700	700
-heat	0	0	0	0	0	0	0	300	700	700
23500 -alarm	4,104	4,278	4,300	3,997	594	3,500	1,065	1,725	4,325	4,325
23530 -telephone	753	154	500	331	1,007	700	1,237	700	700	700
23600 Materials & Supplies:										
23605 -stationery & supplies	0	0		296	170		29	0	0	0
23610 -building maint. supplies	0	0		51	21		136	0	0	0
23640 -fuel & oil	203	575	500	185	75	300	480	500	500	500
23641 -equipment repairs (parts)	1,085	1,600	1,000	541	392	1,000	550	1,000	1,000	1,000
23642 -materials/supplies	39	1,463	1,000	37	743	700	1,076	1,500	1,500	1,500
23649 -small tools/equipment	0	1,416	0	351	0	1,000	1,314	1,500	1,000	1,000
23700 Grants/Donations/Subsidies:										
23800 Capital Outlay from Operations:										
23820 -capital -buildings	0	0	2,800	0	0	0	0	0	0	0
23830 -machinery/equipment	0	0	3,000	0	2,511	0	683	13,156	8,525	8,525
23900 Long-Term Debt:										
23955 -loan -principal	0	0	0	0	0	0	0	2,702	3,089	3,244
23956 -interest	0	0	0	0	0	0	0	1,327	2,134	1,948
23990 Other:										
-other	0	849	100	0	0	0	0	0	0	0
Sub Total	12,231	15,566	16,934	8,401	5,118	14,900	9,725	36,960	32,392	32,392
23000 Protective Inspections:										
23400 Professional/Contractual Services:										
23435 -Building -protective inspections	3,911	6,719	5,000	6,085	5,882	5,500	3,748	4,000	4,000	4,000
23000 EMR Services:										
23400 Professional/Contractual Services:										
23440 -travel	0	0	250	0	0	500	0	500	500	500
23441 -training	0	0	250	162	450	500	0	500	500	500
23430 -Dykes & Flood protection	0	0	0	0	0	0	900	1,000	1,000	1,000
Materials & Supplies:										
23642 -Dykes & Flood protection	0	0	0	0	719	0	0	0	0	0
Sub Total	0	0	500	162	1,169	1,000	900	2,000	2,000	2,000
23000 Animal/pest control:										
23100 Wages:										
23110-05 -salaries	7,311	8,583	8,092	9,097	9,467	10,255	16,064	18,360	18,727	19,102
23200 Benefits:										
23210-50 -benefits	991	1,211	1,053	1,202	1,339	1,439	2,293	2,363	2,410	2,459
23400 Professional/Contractual Services:										
23430 -contract	0	80	200	113	122	200	1,213	1,200	1,200	1,200
23600 Materials & Supplies:										
23642 -supplies	109	121	100	640	189	300	124	300	300	300
23990 Other:										
-other	0	0	0	0	0	0	0	0	0	0
Sub Total	8,411	9,995	9,445	11,052	11,117	12,194	19,684	22,223	22,637	23,060
Total Expenses	102,978	114,046	109,879	107,853	112,840	122,594	130,334	157,408	155,889	157,893
Revenue OVER/UNDER Expenditures	-88,691	-85,735	-86,117	-92,510	-99,577	-101,807	-110,076	-129,908	-131,589	-133,593
<b>COST ANALYSIS (by Department):</b>										
<b>PROTECTIVE SERVICES:</b>										
<b>POLICE PROTECTION:</b>										
Operating (net)	-68,355	-59,486	-63,000	-71,369	-77,735	-78,000	-85,094	-81,225	-83,860	-85,441
Capital (net)	0	0	0	0	0	0	0	0	0	0
<b>FIRE PROTECTION:</b>										
Operating (net)	-8,519	-10,604	-7,922	-4,439	-1,993	-5,638	-1,330	-4,300	-3,900	-5,900
Capital (net)	0	0	-3,000	0	-2,511	0	-683	-13,156	-8,525	-8,525
Long-Term Debt (net)	0	0	-3,000	0	0	0	0	-3,029	-5,192	-5,192
<b>EMERGENCY MEASURES ORGANIZAT.</b>										
Operating (net)	0	0	-500	-162	-1,189	-1,000	-87	-2,500	-2,000	-2,000
<b>BUILDING PROTECTIVE INSPECTIONS.</b>										
Operating (net)	-3,851	-6,444	100	-5,873	-5,822	-5,400	-3,708	-3,900	-3,900	-3,900
<b>ANIMAL/PEST CONTROL:</b>										
Operating (net)	-7,956	-9,200	-8,965	-10,667	-10,647	-11,269	-19,174	-21,738	-22,212	-22,635
Sub Total Operating	-88,691	-85,735	-89,317	-92,510	-97,066	-101,807	-109,393	-129,723	-131,812	-133,976
Sub Total Capital	0	0	-3,000	0	-2,511	0	-683	-13,156	-8,525	-8,525
Sub Total Long-Term Debt	0	0	-3,000	0	0	0	0	-3,029	-5,192	-5,192
TOTAL P S SURPLUS/DEFICIT	-88,691	-85,735	-86,117	-92,510	-99,577	-101,807	-120,594	-129,908	-131,589	-133,593
							Actual Avg-5yrs			
							(394,679)			
							(3639)			
							90			
							(3114,381)			

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	1997	1998	1999	2000	2001	2002	2003	2004
RECREATION & CULTURE	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET
27642 -museum	0	0	0	11	0	0	0	0
27642 -lumsden in bloom	0	0	0	315	0	0	0	0
27642 -fun in the sun/canada day	0	0	89	0	0	0	0	0
27642 -adventure crafts program	0	0	0	0	0	0	0	0
27642 -swimming program	0	0	0	656	0	109	100	100
27642 -playground program	0	0	782	0	168	100	100	100
27642 -program administration	0	0	44	16	0	0	0	0
27642 -drop-in program	0	0	13	0	0	0	0	0
27642 -trans canada trail	0	0	0	957	0	50	0	0
27642 -community spirit program	0	0	0	0	0	0	0	0
27642 -joint playground safety	0	0	0	0	0	0	0	0
27642 -ball program	0	0	23	0	0	0	0	0
27642 -basketball hoops	0	0	0	0	0	0	0	0
27642 -outdoor rinks / skateboarding	0	0	0	0	0	0	0	0
27642 -special events	0	0	0	0	42	0	0	0
27642 -web site development	0	0	0	0	0	0	0	0
27642 -helmet program	0	0	0	0	0	0	0	0
27650 sub total	0	0	1,446	2,057	0	450	400	400
27650 program costs (materials/supplies)	0	0	-101	0	0	714	700	700
27650 -museum	0	0	251	0	0	54	50	50
27650 -fun in the sun/canada day	0	0	586	333	0	98	100	100
27650 -adventure crafts program	0	0	0	345	0	30	30	30
27650 -swimming program	0	0	863	161	0	754	700	700
27650 -playground program	0	0	455	660	0	666	700	700
27650 -program administration	0	0	742	612	0	287	200	200
27650 -trans canada trail	0	0	0	618	0	1,366	1,400	1,400
27650 -community spirit program	0	0	0	2,729	0	0	0	0
27650 -joint playground safety	0	0	128	0	0	158	0	0
27650 -ball program	0	0	135	0	0	0	0	0
27650 -basketball hoops	0	0	426	272	0	0	0	0
27650 -outdoor rinks	0	0	0	0	0	368	300	300
27650 -special events	0	0	0	0	0	0	0	0
27650 -web site development	0	0	0	0	0	0	0	0
27650 -helmet program	0	0	144	0	0	0	0	0
27650 sub total	0	0	3,634	5,833	0	3,921	4,180	4,180
27700 Sub Total	0	4	5,535	8,200	125	4,730	4,690	4,680
27710 Grants/Donations/Subsidies:								
27710 -Program costs (grants)	0	2,950	1,600	2,570	7,450	6,000	6,000	6,000
27730 Capital Outlay from Operations:								
27730 -capital -machinery/equipment	33,683	22,580	49,301	56,468	30,046	46,797	47,832	48,226
27700 Centennial Hall:								
27710 -salaries	8,329	8,342	8,332	8,500	9,490	8,750	8,916	9,090
27760 -benefits	579	582	527	488	562	525	536	560
27701 -advertising	0	0	45	68	50	74	50	50
27710 -insurance	2,118	2,191	1,915	1,965	1,915	1,317	1,400	1,400
27730 -maintenance -by contract	0	0	428	191	0	0	0	0
27450 -building maint. -by contract	0	197	897	106	500	527	500	500
27451 -equipment maint. -by contract	0	0	290	264	0	0	0	0
27520 sub total	2,118	2,388	3,575	2,494	2,465	1,976	1,950	1,950
27520 -Heat/Power/Water/Phone:								
27520 -gas	2,727	2,608	3,159	3,601	4,000	4,870	4,800	4,800
27510 -power	2,642	2,543	2,226	2,155	2,650	2,631	2,700	2,700
27530 -telephone	531	865	514	517	600	712	700	700
27530 sub total	5,900	6,017	5,899	6,273	7,250	8,213	8,200	8,200
27510 Materials & Supplies:								
27510 -building repairs (supplies)	2,298	4,040	81	103	1,200	1,475	700	700
27520 -caretaker supplies	35	1,379	1,631	1,158	1,000	1,599	1,200	1,200
27641 -equipment repairs (supplies)	0	0	0	22	500	58	100	100
27642 -materials & supplies (supplies)	0	0	603	16	0	222	100	100
27642 sub total	2,333	5,419	2,315	1,299	2,800	3,354	2,700	2,700
27820 Capital Outlay from Operations:								
27820 -capital -building	0	0	0	20,791	0	11,754	10,000	0
27830 -capital -machinery/equipment	215	0	0	0	0	0	0	0
27830 sub total	215	0	0	20,791	0	11,754	10,000	0
27890 Other:								
27890 -other	0	0	0	0	0	0	0	0
27000 Library:								
27401 Professional/Contractual Services:								
27530 Heat/Power/Water/Phone:								
27710 Grants/Donations/Subsidies:								
27710 -local library grants	0	0	0	0	500	0	500	500
27715 -regional library levy	8,183	8,629	8,996	8,996	9,200	10,144	11,900	12,500
27000 Park Buildings:								
27470 Professional/Contractual Services:								
27470 -river park station-caretaker contract	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
27420 Insurance	502	515	337	326	350	283	350	350
27430 -park residence	0	0	0	16	0	0	0	0
27430 -maintenance by contract	0	0	0	0	0	0	0	0
27450 -park residence	0	0	0	0	0	0	0	0
27450 -building maint. -by contract	131	913	159	50	300	149	300	300
27450 -river park station	0	0	59	76	0	76	0	0
27450 -park residence	0	0	0	0	0	0	0	0
27450 sub total	2,733	3,528	2,655	2,604	2,750	4,376	3,250	3,250
27450 Heat/Power/Water/Phone:								

	1997	1998	1999	2000	2001	2001	2002	2003	2004
RECREATION & CULTURE:	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>Revenue:</b>									
13000 Grants/Transfers From Other Governm									
13100 Streets -employment grants (fed/prov)	0	2,654	300	1,797	1,500	400	2,000	2,000	2,000
13200 -Prov gov't agencies	0	0	500	0	0	5,339	8,500	8,500	8,500
13300 -Local gov't agencies	0	1,075	3,075	1,075	5,200	1,075	4,444	4,444	4,444
Sub Total	0	3,729	3,875	2,872	6,700	6,814	14,944	14,944	14,944
14000 Charges/Fees For Services:									
14705 Rec Donations (private/corporate)	0	2,800	2,341	0	0	315	0	0	0
14760 Centennial Hall rentals	5,208	8,125	6,491	7,572	7,500	6,745	7,500	7,500	7,500
<b>Park Buildings:</b>									
14713 -Kin room	1,230	850	1,250	1,250	1,500	710	1,200	1,200	1,200
14712 -residence	4,800	4,800	4,800	4,800	4,800	4,300	4,800	4,800	4,800
Sub Total	6,030	5,650	6,050	6,050	6,300	5,510	6,000	6,000	6,000
<b>Park Playgrounds:</b>									
14730 -Swimming fees	4,525	3,575	6,050	9,056	9,000	5,198	5,500	5,500	5,500
14706 -Sask. Lotteries Grant	0	13,910	13,812	13,910	14,000	13,910	14,500	14,500	14,500
14705 -Grants from local organizations	0	0	0	0	0	60	0	0	0
14710 -Programs	0	377	0	9,204	3,000	1,585	1,500	1,500	1,500
14714 -Ball Diamonds	0	80	0	3,875	0	65	100	100	100
14710 -Trans Canada Trail Program	0	0	0	12,450	0	0	0	0	0
14770 -Campground	2,925	2,245	3,103	10,324	5,000	4,045	5,000	5,000	5,000
Sub Total	7,450	20,197	22,965	58,819	31,000	24,863	26,600	26,600	26,600
Total Revenue	18,537	40,491	41,722	75,313	51,500	44,247	55,044	55,044	55,044
<b>Expenditures</b>									
27000 Administration:									
<b>Wages:</b>									
27105 -salaries -rec. co-ord.	25,838	13,237	14,622	15,336	15,584	15,584	16,052	16,373	16,700
27490 -Program costs (salaries)	0	0	6,044	0	0	1,785	5,400	4,500	4,500
27155 -vacation pay accrued	0	0	654	442	0	56	0	0	0
sub total	25,838	13,237	21,320	15,778	15,584	17,425	21,452	20,873	21,200
<b>Benefits:</b>									
27205 -benefits -rec. co-ord.	4,432	2,807	2,948	3,099	3,187	3,370	3,288	3,354	3,421
-Program costs (benefits)	0	0	145	0	0	0	0	0	0
sub total	4,432	2,807	3,093	3,099	3,187	3,370	3,288	3,354	3,421
<b>Professional/Contractual Services:</b>									
27350 -annual delegation	61	0	0	0	100	0	0	0	0
27401 -advertising	54	697	618	49	100	0	300	300	300
27401 -rec office	0	0	0	34	0	0	0	0	0
27401 -community spirit program	0	0	142	48	200	50	0	0	0
27401 -ball program	0	0	64	65	200	71	0	0	0
27401 -swimming program	0	0	0	0	200	0	0	0	0
27401 -drop-in-program	0	0	93	85	0	91	0	0	0
27401 -playground program	0	0	0	155	0	0	0	0	0
27401 -trans canada trailm	0	0	0	0	0	0	0	0	0
Sub Total	54	697	917	436	700	212	300	300	300
27406 -sask. WCB	0	0	166	122	200	184	200	200	200
27410 Insurance									
-museum	1,275	309	349	336	300	231	250	250	250
-swimming program	0	0	400	400	350	400	400	400	400
-senior drop in center	0	0	312	565	550	215	225	225	225
Sub Total	1,275	309	1,061	1,301	1,200	846	875	875	875
27430 maintenance by contract									
-ball program	1,275	309	88	680	0	242	250	250	250
-playground program	0	0	228	300	0	162	300	300	300
-senior drop in center	0	0	275	0	0	0	0	0	0
Sub Total	1,275	309	589	980	0	404	550	550	550
27440 -general travel	0	0	0	124	0	940	1,400	1,400	1,400
27441 -training/conferences	25	541	548	509	700	236	500	500	500
27480 -memberships & subscriptions	0	0	30	101	0	178	200	200	200
27450 -building maint. -by contract	0	0	0	0	0	93	0	0	0
27451 -equipment maint. -by contract	0	0	0	0	0	0	0	0	0
27490 Program costs -by contract									
-rec office	0	0	702	1,906	0	0	0	0	0
-museum	0	0	144	50	0	206	0	0	0
-seniors target group	0	0	0	0	0	0	0	0	0
-lumsden in bloom	0	0	0	0	0	300	300	300	300
-fun in the sun/canada day	0	0	1,521	142	0	75	100	100	100
-adventure crafts program	0	0	0	1,169	0	310	300	300	300
-swimming program	0	0	6,239	8,099	0	5,548	2,000	2,000	2,000
-playground program	0	0	2,934	0	0	3,254	3,000	3,000	3,000
-program administration	0	0	20	0	0	0	0	0	0
27642 -drop-in program	0	0	883	1,856	0	1,283	1,200	1,200	1,200
27642 -trans canada trail	0	0	0	3,040	0	0	1,500	0	0
27490 -community spirit program	0	0	150	0	0	0	0	0	0
27490 -joint playground safety	0	0	0	1,999	0	-230	0	0	0
27490 -ball program	0	0	278	580	0	402	400	400	400
27490 -basketball hoops	0	0	0	0	0	0	0	0	0
27490 -outdoor rinks	0	0	0	0	0	0	0	0	0
27490 -special events/arts program	0	0	0	0	0	758	1,000	1,000	1,000
27490 -web site development	0	0	0	0	0	0	0	0	0
27480 -helmet program	0	0	0	0	0	0	0	0	0
Sub Total program costs	0	0	12,871	18,841	0	11,836	9,300	8,300	8,300
sub total	2,690	1,856	16,182	22,424	2,900	14,978	13,825	12,325	12,325
<b>Heat/Power/Water/Phone:</b>									
27530 -telephone	722	731	733	1,296	100	305	0	0	0
27540 -cellular phone	0	994	838	806	700	588	600	600	600
sub total	722	1,725	1,571	2,202	800	893	600	600	600
<b>Materials &amp; Supplies:</b>									
27603 -administration stationary & supplies	0	4	251	274	125	26	100	100	100
27604 -administration postage	0	0	204	0	0	0	0	0	0
27620 -caretaker supplies	0	0	0	36	0	0	0	0	0
27642 materials & supplies									
-rec office	0	0	541	101	0	35	200	200	200

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	1997	1998	1999	2000	2001	2001	2002	2003	2004
RECREATION & CULTURE:	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
27520 -gas	304	295	318	394	450	408	400	400	400
27510 -power (River Park Station)	2,023	1,730	2,082	1,740	1,900	1,945	2,000	2,000	2,000
27510 -power (Park Bldg)	0	0	0	235	250	0	250	250	250
27530 -telephone	489	490	488	490	500	487	500	500	500
sub total	2,816	2,515	2,888	2,859	3,100	2,840	3,150	3,150	3,150
<b>Materials &amp; Supplies:</b>									
27610 building maint. (supplies)									
27610 -river park station	618	347	40	850	250	35	250	250	250
27610 -park bldg/residence	0	0	0	0	0	12	0	0	0
sub total	618	347	40	850	250	47	250	250	250
27620 caretaker supplies									
27620 -river park station	0	0	173	370	0	744	350	350	350
27620 -park bldgs	0	0	466	36	0	34	50	50	50
sub total	0	0	639	406	0	778	400	400	400
27642 materials & supplies									
27642 -river park station	0	0	282	0	0	5	100	100	100
27642 -park bldgs	0	0	247	0	0	0	0	0	0
sub total	0	0	529	0	0	5	100	100	100
Sub Total	618	347	1,208	756	250	830	750	750	750
<b>Capital Outlay from Operations:</b>									
27820 -capital -building	0	0	0	0	0	0	5,000	0	0
27830 -capital -machinery/equipment	0	0	0	0	0	0	0	0	0
sub total	0	0	0	0	0	0	5,000	0	0
<b>Other:</b>									
27990 -property taxes (residence)	1,018	1,281	1,418	1,493	1,500	1,240	1,250	1,250	1,250
Total	7,185	7,671	8,169	7,712	7,800	9,286	13,400	8,400	8,400
<b>27000 Parks/Playgrounds:</b>									
<b>Wages:</b>									
27110-50 -salaries	7,468	14,450	11,477	13,729	16,189	15,227	15,788	16,104	16,426
<b>Benefits:</b>									
27206-50 -benefits	862	1,351	1,843	1,816	1,990	1,947	2,017	2,057	2,098
<b>Professional/Contractual Services:</b>									
27401 -advertising	0	0	0	0	0	0	0	0	0
27410 -insurance (Parks & Irrigation system)	31	23	25	24	25	30	300	300	300
27430 -maintenance by contract									
-campground	0	0	0	36	0	155	200	200	200
-irrigation	0	0	0	0	0	144	100	100	100
-memorial park	0	0	0	0	0	0	0	0	0
-old river park (7th Avenue)	0	0	37	0	0	0	0	0	0
-lions park	0	1,799	0	1,056	0	360	100	100	100
-river park	0	0	51	997	0	0	0	0	0
-tot lots	0	0	0	0	0	40	0	0	0
sub total	0	1,799	88	2,089	0	699	400	400	400
27450 -building maint. -by contract									
-campground	0	0	0	0	0	0	0	0	0
-irrigation	0	0	0	0	0	0	0	0	0
-memorial park	0	0	0	52	0	0	0	0	0
-old river park (7th Avenue)	0	0	0	0	0	0	0	0	0
-lions park	0	0	132	0	0	721	200	200	200
-river park	0	0	0	52	0	0	0	0	0
-tot lots	0	0	0	0	0	0	0	0	0
sub total	0	0	132	104	0	721	200	200	200
27451 -equipment maint. -by contract									
-campground	0	0	0	0	0	0	0	0	0
-irrigation	0	0	0	0	0	0	0	0	0
-memorial park	0	0	0	0	0	0	0	0	0
-old river park (7th Avenue)	0	0	0	0	0	0	0	0	0
-lions park	0	0	0	64	0	0	100	100	100
-river park	0	0	0	63	0	0	0	0	0
-tot lots	0	0	0	0	0	0	0	0	0
sub total	0	0	0	127	0	0	100	100	100
27470 -campground caretaker contract	0	0	726	2,221	1,500	914	1,500	1,500	1,500
sub total	31	1,822	971	4,565	1,525	2,364	2,500	2,500	2,500
<b>Heat/Power/Water/Phone:</b>									
27510 -power -campground	308	331	354	1,713	900	308	500	500	500
27510 -power -irrigation/tennis court	543	526	555	577	700	800	800	800	800
sub total	852	857	909	2,290	1,600	1,106	1,300	1,300	1,300
<b>Materials &amp; Supplies:</b>									
<b>27620 caretaker supplies/materials &amp; supplies</b>									
27620 -campground	0	0	0	48	0	0	50	50	50
27620 -memorial park	0	0	0	0	0	0	0	0	0
27620 -old river park (7th Avenue)	0	0	0	0	0	0	0	0	0
27620 -lions park	0	0	19	0	0	135	100	100	100
27620 -river park	0	0	0	48	0	0	50	50	50
sub total	0	0	19	94	0	135	200	200	200
27640 -fuel & oil	0	0	263	366	0	0	300	300	300
<b>27610 building repairs/maint (parts/supplies)</b>									
27610 -canoe access	0	0	0	0	0	0	0	0	0
27610 -campground	0	0	0	0	0	0	0	0	0
27610 -irrigation	0	0	0	0	0	0	0	0	0
27610 -memorial park	0	0	6	0	0	0	0	0	0
27610 -old river park (7th Avenue)	0	0	0	0	0	0	0	0	0
27610 -lions park	0	0	11	78	250	214	200	200	200
27610 -river park	0	0	0	0	0	0	0	0	0
27610 -outdoor rinks	0	0	0	190	0	0	0	0	0
sub total	0	0	17	268	250	214	200	200	200
<b>27641 equipment repairs/maint (parts/supplies)</b>									
27641 -canoe access	0	0	0	0	0	0	0	0	0
27641 -campground	682	140	0	0	300	0	300	300	300
27641 -irrigation	301	419	0	46	400	87	100	100	100
27641 -memorial park	0	0	0	0	250	0	100	100	100
27641 -old river park (7th Avenue)	816	0	0	0	300	82	100	100	100
27641 -lions park	600	87	0	2,408	400	1,122	500	500	500
27641 -river park	530	2,250	0	213	800	0	300	300	300
27641 -tot lots	0	0	-82	0	300	23	300	300	300
sub total	2,928	2,896	-82	2,667	2,750	1,294	1,700	1,700	1,700
27642 materials & supplies									
27642 -canoe access	0	0	0	0	0	0	0	0	0

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	1997	1998	1999	2000	2001	2001	2002	2003	2004
RECREATION & CULTURE:	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
27642 -campground	0	0	0	16	0	0	0	0	0
27642 -irrigation	0	0	0	0	0	0	0	0	0
27642 -memorial park	0	0	76	36	0	0	0	0	0
27642 -old river park (7th Avenue)	0	0	467	0	0	0	0	0	0
27642 -lions park	0	0	283	164	0	156	100	100	100
27642 -river park	0	0	21	941	0	0	0	0	0
27642 -tot lots	0	0	0	0	0	14	0	0	0
sub total	0	0	847	1,197	0	170	100	100	100
27649 -small tools/equipment	0	59	104	89	100	344	100	100	100
sub total	2,928	2,955	1,168	4,621	3,100	2,157	2,600	2,600	2,600
<b>Capital Outlay from Operations:</b>									
27820 -capital -buildings	0	0	0	0	0	0	1,200	0	0
27830 -capital -machinery/equipment	0	195	0	0	0	0	0	0	0
27840 -capital -eng. structure	0	0	4,816	3,170	0	18,607	0	0	0
sub total	0	195	4,816	3,170	0	18,607	1,200	0	0
<b>Total</b>	<b>12,141</b>	<b>21,630</b>	<b>21,184</b>	<b>30,191</b>	<b>24,394</b>	<b>41,408</b>	<b>25,405</b>	<b>24,561</b>	<b>24,924</b>
<b>Skating/Curling Rink:</b>									
<b>Professional/Contractual Services:</b>									
27410 -insurance	8,547	7,944	8,960	7,955	8,000	5,742	5,700	5,700	5,700
<b>Grants/Donations/Subsidies:</b>									
27710 -grant	0	0	0	0	3,000	3,000	0	0	0
<b>Capital Outlay from Operations:</b>									
27820 -capital outlay -building	0	2,030	0	0	0	0	0	0	0
<b>Total</b>	<b>8,547</b>	<b>9,974</b>	<b>8,960</b>	<b>7,955</b>	<b>11,000</b>	<b>8,742</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>
<b>Total Expenses</b>	<b>89,511</b>	<b>93,233</b>	<b>117,578</b>	<b>152,120</b>	<b>105,997</b>	<b>151,481</b>	<b>138,602</b>	<b>121,483</b>	<b>123,030</b>
<b>Revenue OVER/(UNDER) Expenditures</b>	<b>-70,824</b>	<b>-52,742</b>	<b>-75,856</b>	<b>-76,807</b>	<b>-54,497</b>	<b>-107,234</b>	<b>-33,558</b>	<b>-66,439</b>	<b>-57,986</b>
<b>COST ANALYSIS (by Department)</b>									
<b>RECREATION &amp; CULTURE:</b>									
<b>Admin:</b>									
Operating (net)	-30,271	-10,514	-13,763	-17,431	-13,096	-18,958	-15,196	-15,583	-15,977
Capital (net)	0	0	0	0	0	0	0	0	0
<b>Program Costs:</b>									
Operating (net)	#REF!	#REF!	#REF!	16,467	#REF!	-3,819	#REF!	#REF!	#REF!
Capital (net)	0	0	0	0	0	0	0	0	0
<b>Centennial Hall:</b>									
Operating (net)	-14,051	-14,624	-14,157	-11,477	-15,057	-18,015	-14,202	-14,390	-14,580
Capital (net)	-215	0	0	-20,791	0	-11,754	-10,000	0	0
<b>Library:</b>									
Operating (net)	-8,183	-8,629	-8,996	-8,996	-9,700	-10,144	-11,800	-12,400	-13,000
<b>Park Buildings:</b>									
Operating (net)	-1,155	-2,021	-2,119	-1,662	-1,300	-3,776	-2,400	-2,400	-2,400
Capital (net)	0	0	0	0	0	0	5,000	0	0
<b>Park/Playgrounds:</b>									
Operating (net)	2,925	2,245	3,103	10,324	5,000	4,045	3,800	5,000	5,000
Capital (net)	0	-195	-4,816	-3,170	0	-18,607	0	0	0
<b>Skating Rink:</b>									
Operating (net)	-8,547	-7,944	-8,960	-7,955	-11,000	-8,742	-5,700	-5,700	-5,700
Capital (net)	0	-2,030	0	0	0	0	0	0	0
<b>Sub Total Operating</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>	<b>-20,730</b>	<b>#REF!</b>	<b>-57,409</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>
<b>Sub Total Capital</b>	<b>-215</b>	<b>-2,225</b>	<b>-4,816</b>	<b>-23,961</b>	<b>0</b>	<b>-30,361</b>	<b>-15,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL R.C. SURPLUS/(DEFICIT)</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>	<b>-44,691</b>	<b>#REF!</b>	<b>-87,770</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>

UB  
10-3

	1997	1998	1998	1999	1999	2000	2001	2001	2002	2003	2004
ENVIRONMENTAL HEALTH	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>Revenue:</b>											
13000 Grants/Transfers From Other Government:											
13240 Other provincial grants	0	0	0	0	0	0	0	0	0	0	0
Local: RMM#189 -Landfill	0	0	0	0	0	0	0	0	5,905	6,082	6,082
RMM#189 -Recycling	1,008	1,008	1,008	1,008	1,008	1,008	3,750	1,008	9,876	9,876	9,876
Sub Total	1,008	1,008	1,008	1,008	1,008	1,008	3,750	1,008	15,681	15,958	15,958
<b>Charges/Fees For Services:</b>											
14410 Waste Management -landfill revenue	1,607	2,000	10,729	5,000	7,914	8,375	7,500	11,270	10,500	10,500	10,500
14432 Recycle Levy	13,469	13,500	13,350	13,500	13,585	13,835	13,600	13,940	13,600	13,600	13,600
14431 Recycle revenue	3,648	5,000	5,424	5,500	6,882	10,303	6,500	4,775	6,500	6,500	6,500
Sub Total	18,724	20,500	29,503	24,000	28,381	32,513	27,600	29,985	30,600	30,600	30,600
Total E.H. Revenue	19,732	21,508	30,511	25,008	29,369	33,521	31,350	30,993	46,281	46,558	46,558
<b>Expenditures</b>											
24000 Waste Collection	63.4%	63.4%	70.1%	70.1%	62.4%	68.2%	69.2%	69.2%	62.4%	69.2%	62.4%
24100 Wages:											
24110-50 -salaries	10,574	8,224	11,891	9,093	10,407	9,230	11,214	10,503	10,119	10,322	10,528
24200 Benefits:											
24210-50 -benefits	950	967	1,051	1,070	935	1,068	1,871	1,756	1,688	1,722	1,756
24400 Professional/Contractual Services:											
4420 -licence	0	600	516	600	546	825	850	685	850	600	600
4451 -equipment repairs (by contract)	0	0	684	1,400	1,284	707	200	0	300	300	300
24451 unit#20 Ford F550 2000-Garbage	0	0	684	1,400	1,284	707	200	0	300	300	300
Sub Total	11,524	9,791	13,942	12,162	13,152	10,830	14,135	12,954	12,957	12,944	13,184
24500 Heat/Power/Water/Phone:											
24600 Materials & Supplies:											
24640 -fuel & oil											
24640 unit#20 Ford F550 2000-Garbage	2,319	2,500	2,297	2,500	1,598	2,556	2,500	2,219	2,500	2,500	2,500
Sub Total	2,319	2,500	2,297	2,500	1,598	2,556	2,500	2,219	2,500	2,500	2,500
24841 -equipment repairs (parts)											
24841 unit#20 Ford F550 2000-Garbage	855	1,500	1,587	1,500	2,848	2,044	300	392	300	300	300
Sub Total	855	1,500	1,587	1,500	2,848	2,044	300	392	300	300	300
24842 -materials & supplies	0	0	0	0	0	35	0	0	0	0	0
24700 Grants/Donations/Subsidies:											
24800 Capital Outlay from Operations:											
24830 -capital -mach/equip	0	0	0	0	0	2,572	0	0	0	0	0
24950 Long-Term Debt:											
24955 -Long-term Debt -principal	0	0	0	0	0	2,937	13,269	10,450	14,341	15,501	18,754
24956 -interest	0	0	0	0	0	1,290	4,894	5,974	3,622	2,662	1,409
24990 Other:											
24990 -other	0	0	0	0	0	0	0	0	0	0	0
Sub Total	14,898	13,791	17,787	16,162	17,598	22,284	35,098	31,989	33,920	33,907	34,147
24000 Waste Disposal	36.6%	36.6%	29.9%	29.9%	37.6%	30.9%	30.9%	30.9%	37.6%	30.9%	37.6%
24100 Wages:											
24110-50 -salaries	1,870	4,465	2,907	6,418	6,945	3,671	5,003	4,886	6,096	6,220	6,344
24200 Benefits:											
24210-50 -benefits	222	685	1,041	1,199	1,528	477	834	783	1,017	1,037	1,069
24400 Professional/Contractual Services:											
4410 -insurance	0	0	184	120	120	105	120	58	120	120	120
440-41 -travel/conferences	358	400	0	400	56	0	250	0	250	250	250
24430 -general maintenance (by contract)	80	500	315	500	80	40	250	159	250	250	250
24430 -security guard contract	3,930	4,000	3,870	4,000	3,900	3,990	5,000	6,365	12,000	12,000	12,000
24431 -building maintenance (by contract)	0	0	0	0	0	0	0	0	850	850	850
24451 -equipment repairs (by contract)	0	0	0	0	184	1,356	1,500	1,570	1,500	1,500	1,500
24451 unit#90 Caterpillar 955 Crawler lo	0	0	0	0	184	1,356	1,500	1,570	1,500	1,500	1,500
Sub Total	6,458	10,070	8,297	14,638	12,813	9,639	12,857	15,619	22,085	21,377	21,522
24500 Heat/Power/Water/Phone:											
24600 Materials & Supplies:											
24603 -stationery & supplies	0	0	0	0	0	5	0	20	0	0	0
24640 -fuel & oil											
24640 unit#90 Caterpillar 955 Crawler lo	469	700	2,799	700	1,613	2,751	2,500	3,013	3,000	2,000	2,000
Sub Total	469	700	2,799	700	1,613	2,751	2,500	3,013	3,000	2,000	2,000
24841 -equipment repairs (parts)											
24841 unit#90 Caterpillar 955 Crawler lo	3,954	1,500	1,081	1,500	922	1,418	1,500	1,703	1,500	1,500	1,500
Sub Total	3,954	1,500	1,081	1,500	922	1,418	1,500	1,703	1,500	1,500	1,500
24842 -cover dirt/lence & other	1,489	0	0	0	0	0	0	229	500	0	0
24642 Materials & Supplies:											
24900 Capital Outlay from Operations:											
24930 -capital -mach/equip	0	0	0	0	0	0	0	0	0	0	0
24950 Long-Term Debt:											
24955 -Long-term Debt -principal	0	0	0	0	0	0	0	0	0	0	0
24956 -interest	0	0	0	0	0	0	0	0	0	0	0
24990 Other:											
24990 -other	0	0	0	0	218	0	0	0	0	0	0
Sub Total	12,370	12,270	12,167	16,838	15,568	13,813	16,957	20,584	27,085	24,877	25,022

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	1997	1998	1998	1999	1999	2000	2001	2001	2002	2003	2004
ENVIRONMENTAL HEALTH	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
24000 Recycle depot											
24100 Wages:											
-salaries	9,487	0	0	0	0	0	0	0	0	0	0
Benefits:											
-benefits	1,540	0	0	0	0	0	0	0	0	0	0
24400 Professional/Contractual Services:											
24401 -advertising / admin. supplies	123	100	0	100	324	123	100	0	100	100	100
24410 -insurance	51	75	128	150	150	167	175	118	173	175	175
24470 -product transportation costs	1,033	1,000	1,073	1,200	450	783	900	720	900	900	900
24430 -maintenance -by contract	6,450	17,400	17,905	16,700	18,700	20,236	20,500	19,460	20,500	22,000	22,000
2441 -training/convention/seminars	0	0	0	0	0	209	0	202	0	0	0
24451 -equip. repairs (by contract)	31	100	0	1,500	288	192	0	0	500	500	500
4500 Heat/Power/Water/Phone:											
24510 -power	359	375	374	400	363	437	475	503	500	500	500
24520 -gas	665	675	635	700	807	814	900	1,487	900	900	900
24530 -phone (cell)	0	0	281	300	204	204	300	204	300	300	300
24600 Materials & Supplies:											
24610 -bldg. rps & materials/supplies	1,108	1,000	1,474	1,000	112	1,976	1,000	200	1,000	1,000	1,000
24641 -equip. repairs/maint. (parts)	1,270	500	13	700	1,318	0	700	247	700	700	700
24640 -fuel & oil	174	300	166	300	238	195	300	25	300	300	300
24600 Materials & Supplies:											
24800 Capital Outlay from Operations:											
24820 -capital outlay -buildings	0	7,500	9,255	2,000	0	0	0	0	0	0	0
24830 -capital outlay -equipment	0	11,900	0	0	0	0	0	0	0	0	0
24950 Long-Term Debt:											
24955 -Long-term Debt -principal	0	0	0	0	0	0	0	0	0	0	0
24956 -interest	0	0	0	0	0	0	0	0	0	0	0
24990 Other:											
24990 -Other	0	0	0	0	0	0	0	0	0	0	0
Sub Total	22,291	40,925	31,306	27,050	22,854	25,336	25,350	23,166	25,675	27,375	27,375
Total E.H. expenses	49,360	66,906	61,260	60,050	56,118	61,413	77,406	75,739	86,880	86,159	86,544
Revenue OVER/(UNDER) Expenditures	-29,628	-45,478	-30,749	-35,042	-26,729	-27,832	-46,055	-44,746	-40,599	-39,601	-39,986
<b>COST ANALYSIS (by Department):</b>											
<b>ENVIRONMENTAL HEALTH SERVICES:</b>											
<b>WASTE COLLECTION:</b>											
Operating (net)	-14,699	-13,791	-17,787	-16,162	-17,598	-15,430	-16,935	-15,565	-15,757	-15,744	-15,984
Capital (net)	0	0	0	0	0	-2,572	0	0	0	0	0
Long-term debt (net)	0	0	0	0	0	-4,227	-18,163	-16,424	-18,163	-18,163	-18,163
<b>WASTE DISPOSAL:</b>											
Operating (net)	-10,763	-10,270	-1,438	-11,838	-7,652	-5,438	-9,452	-9,314	-10,780	-8,295	-8,440
Capital (net)	0	0	0	0	0	0	0	0	0	0	0
Long-term debt (net)	0	0	0	0	0	0	0	0	0	0	0
<b>RECYCLE COSTS:</b>											
Operating (net)	-5,174	-3,025	-3,277	-6,050	-2,487	-1,188	-5,250	-4,451	-4,101	-2,601	-2,601
Capital (net)	0	-19,400	-9,255	-2,000	0	0	0	0	0	0	0
Long-term debt (net)	0	0	0	0	0	0	0	0	0	0	0
Sub Total Operating	-30,636	-27,086	-22,502	-34,050	-27,737	-22,066	-31,642	-29,330	-22,436	-21,438	-21,823
Sub Total Capital	0	-19,400	-9,255	-2,000	0	-2,572	0	0	0	0	0
Sub Total Debt (LT)	0	0	0	0	0	-4,227	-18,163	-16,424	-18,163	-18,163	-18,163
TOTAL EH SURPLUS/(DEFICIT)	-30,636	-46,486	-31,757	-36,050	-27,737	-26,865	-49,865	-45,754	-40,599	-39,601	-39,986
							Actual Avg -5yrs (\$26,454)				
							Actual Avg -5yrs (\$2,365)				
							Actual Avg -5yrs (\$4,130)				
							Actual Avg -5yrs (\$32,980)				

VB  
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	1998	1999	2000	2001	2001	2002	2003	2004
TRANSPORTATION	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>Revenue:</b>								
13000	<b>Grants/Transfers From Other Governments:</b>							
13200	Streets -employment grants (prov)	2,354			0	0	2,500	2,500
13240	Other -provincial grants (TS)	0	0	0	0	0	0	0
13300	Local Improvement Levies (net)	1,427	3,283	2,816	2,815	3,348	3,300	3,300
	Sub Total	3,781	3,283	2,816	2,815	3,348	5,800	5,800
14000	<b>Charges/Fees For Services:</b>							
14310	Machinery -custom work	9,340	3,733	3,290	2,000	3,927	2,000	2,000
14320	Workshop -sale of supplies	0	297	0	300	75	300	300
	Total Transportation Revenue	13,121	7,313	6,106	5,115	7,350	5,600	8,100
<b>Expenditures</b>								
22000	<b>Streets</b>							
22100	<b>Wages:</b>							
22110	-salaries -supervisor	11,193	15,914	20,094	19,709	15,865	16,321	16,980
22120	-asst. foreman	24,110	23,048	19,896	24,112	22,275	22,945	23,404
22130	-permanent worker	9,317	13,084	14,982	13,722	14,019	14,429	14,715
22140	-utility worker	1,589	-248	17,859	11,094	11,635	11,819	12,055
22150	-labourers	5,432	7,597	2,504	4,009	4,801	4,011	4,091
22155	-Vacation Pay Accrued	0	6,309	1,678	0	2,872	0	0
	Sub Total	51,641	65,704	77,013	72,646	71,467	69,525	70,915
22200	<b>Benefits:</b>							
22210	-benefits -supervisor	3,146	2,336	2,584	2,611	2,213	2,213	2,257
22220	-asst. foreman	3,747	3,760	3,700	3,892	3,825	3,884	3,962
22230	-permanent worker	1,703	1,910	1,839	1,933	2,106	2,118	2,160
22240	-utility worker	308	719	3,431	1,733	1,352	1,949	1,988
22250	-labourers	379	157	161	243	282	238	243
	Sub Total	9,283	8,882	11,715	10,412	9,776	10,402	10,610
22400	<b>Professional/Contractual Services:</b>							
22401	-advertising / engineering	1,854	6	0	250	33	250	250
22405	-Sask. Worker's Compensation E	1,545	1,238	1,502	1,400	1,848	1,500	1,400
22440	-general travel/conferences	743	1,227	483	750	589	750	750
22430	-maintenance (by contract)	10,363	11,005	1,037	10,000	6,242	6,000	6,000
22431	-railway crossing maintenance	0	4,610	5,025	0	5,027	5,000	5,000
22430	-sidewalk reps/maint (by contract)	0	0	225	0	0	0	0
22430	-lighting installation costs	0	0	0	0	0	0	0
22500	<b>Heat/Power/Water/Phone:</b>							
22512	-lighting (energy charge)	24,655	24,823	24,967	25,000	23,691	25,000	25,000
22600	<b>Materials &amp; Supplies:</b>							
22642	-materials/supplies	0	0	485	0	1,153	0	0
22650	-asphalt	7,300	1,890	4,373	5,000	3,872	5,000	5,000
22651	-culverts/drainage	7,084	7,122	2,060	3,000	795	5,000	4,000
22652	-gravel/sand	4,795	8,822	6,134	6,000	9,394	6,000	6,000
22653	-street/avenue signs	0	0	0	300	0	300	300
22653	-traffic signs/signals	5,016	1,198	776	2,300	1,910	2,000	1,000
22700	<b>Grants/Donations/Subsidies:</b>							
22800	<b>Capital Outlay from Operations:</b>							
22840	-capital -eng structure	0			0		3,000	0
22950	<b>Long-Term Debt:</b>							
22955	-loan -principal	0	35,358	35,357	35,357	35,357	37,298	41,415
22956	-interest	5,016	19,374	12,883	10,199	10,058	9,471	10,047
22990	<b>Other:</b>							
22990	-LIP annual cost write off	7,811	0	0	0	0	0	5,000
	Sub Total	137,105	191,259	184,035	182,614	181,214	186,496	192,687
22000	<b>Workshop</b>							
22400	<b>Professional/Contractual Services:</b>							
22410	-insurance	238	231	208	231	148	231	231
22450	-building repairs/maint	704	82	2,261	500	0	500	500
22500	<b>Heat/Power/Water/Phone:</b>							
22520	-gas	1,576	3,222	2,897	1,450	3,618	3,000	1,450
22510	-power	1,102	1,367	1,669	1,100	2,054	3,800	1,100
22530	-telephone	1,035	995	993	1,000	980	1,000	1,000
22540	-cellular	1,726	543	601	700	781	700	700
22600	<b>Materials &amp; Supplies:</b>							
22642	-materials/supplies	2,831	3,766	4,855	3,000	3,639	3,000	3,000
22649	-small tools	1,549	1,683	1,499	2,000	1,337	1,500	1,500
22700	<b>Grants/Donations/Subsidies:</b>							
22800	<b>Capital Outlay from Operations:</b>							
22820	-capital -buildings	0	1,585	0	0	0	0	0
22950	<b>Long-Term Debt:</b>							
22955	-loan -principal	0	0	0	6,701	0	1,622	20,088
22956	-interest	0	0	0	3,071	0	1,288	14,764
	Sub Total	10,761	13,454	14,983	19,753	12,557	16,636	44,333
22000	<b>Machinery</b>							
22400	<b>Professional/Contractual Services:</b>							
22410	<b>Insurances</b>							
22410	unit #10 green Chev 1 ton tr	0	0	0	25	0	25	25
22410	unit #11 white Ford 1/2 ton tr	0	80	0	25	0	25	25
22410	unit#25 Chev 1 ton Utility tr	0	0	0	25	0	25	25
22410	unit#30 Ford 3ton dump truc	0	0	0	25	0	25	25
22410	unit#80 utility truck	0	0	0	25	0	25	25
22410	machinery floater	960	2,634	1,200	2,900	2,389	2,900	2,900
	Sub Total	960	2,714	1,200	3,025	2,389	3,025	3,025
22420	<b>Licences</b>							
22420	unit #10 green Chev 1 ton tr	470	487	487	500	509	500	500
22420	unit #11 white Ford 1/2 ton tr	709	1,162	779	800	751	800	800
22420	unit#25 Chev 1 ton Utility tr	0	0	0	600	587	600	600
22420	unit#30 Ford 3ton dump truc	642	742	744	800	753	800	800
22420	unit#80 utility truck	1,019	696	712	700	662	700	700

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	1998	1999	2000	2001	2001	2002	2003	2004
	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>TRANSPORTATION</b>								
22420 VHF radios /other	570	570	590	500	570	600	600	600
Sub Total	3,410	3,657	3,312	4,000	3,932	4,000	4,000	4,000
22451 <b>-Equipment maintenance (by</b>	0	0		250		0	0	0
unit #11 white Ford 1/2 ton tr	0	133	625	1,000	69	750	300	300
unit#25 Chev 1 ton Utility tru	0	0		500	65	0	0	0
unit#30 Ford 3 ton dump truc	0	33		0		100	100	100
unit#50 Caterpillar grader	711	2,776	6,072	0	0	0	0	0
unit#60 self propelled sweep	0	0		0	283	0	0	0
unit#70 J.D. tractor & mower	0	0		0		0	0	0
unit#80 utility truck	909	0		3,000	2,414	800	300	300
unit#100 J.D. F935 mower	0	0		0		0	0	0
unit#110 J.D. 216 lawn tract	0	0		0		0	0	0
other equip/attachments	0	0	133	0	0	500	100	100
Sub Total	1,621	2,942	6,830	4,750	2,831	2,150	800	800
22600 <b>Materials &amp; Supplies:</b>								
22640 <b>-fuel &amp; oil</b>				0		0	0	0
unit #10 green Chev 1 ton tr	1,168	1,200	1,667	1,000	1,611	1,500	1,000	1,000
unit #11 white Ford 1/2 ton tr	1,940	2,594	2,703	2,600	3,484	2,600	2,600	2,600
unit#25 Chev 1 ton Utility tru	0	0	0	700	686	700	700	700
unit#30 Ford 3ton dump truc	871	1,251	560	1,500	952	1,000	1,500	1,500
unit#50 Caterpillar grader	1,397	1,061	1,934	1,400	916	1,400	1,400	1,400
unit#60 self propelled sweep	435	420	329	500	281	500	500	500
unit#70 J.D. tractor & mower	139	291	339	300	350	300	300	300
unit#80 utility truck	870	822	927	900	937	1,000	900	900
unit#100 J.D. F935 mower (s	464	105	914	500	489	500	500	500
unit#110 J.D. 216 lawn tract	0	11	0	25	47	25	25	25
other equip/attachments	1,892	515	2,021	1,000	710	1,000	1,000	1,000
Sub Total	9,176	8,270	11,394	10,425	10,463	10,525	10,425	10,425
22641 <b>-equipment repairs/maint (parts)</b>								
unit #10 green Chev 1 ton tr	455	1,032	567	750	420	500	500	500
unit #11 white Ford 1/2 ton tr	428	944	413	400	1,875	700	400	400
unit#25 Chev 1 ton Utility tru	0	0	0	2,000	3,237	400	400	400
unit#30 Ford 3ton dump truc	305	587	0	250	563	500	500	500
unit#50 Caterpillar grader	6,728	-22	-1,979	1,000	-507	2,000	2,000	2,000
unit#60 self propelled sweep	1,162	6,500	587	3,000	2,258	2,500	3,000	3,000
unit#70 J.D. tractor & mower	13	466	87	100	0	100	100	100
unit#80 utility truck	3,088	670	531	500	817	750	500	500
unit#100 J.D. F935 mower	680	530	603	750	1,531	750	750	750
unit#110 J.D. 216 lawn tract	271	0	82	0	0	0	0	0
other equip/attachments	2,092	2,207	1,941	1,200	6,231	1,200	1,200	1,200
Sub Total	15,222	12,914	2,832	9,950	16,425	9,400	9,350	9,350
22800 <b>Capital Outlay from Operations:</b>								
22830 <b>-capital machinery/equip</b>	10,424	3,109	3,162	0	7,630	13,600	0	600
22850 <b>Long-Term Debt:</b>								
22855 <b>-loan principal</b>	0	9,768	11,364	13,279	13,666	14,104	14,979	7,497
22855 <b>-interest</b>	5,016	2,099	4,460	3,125	2,641	2,300	1,425	500
Machinery Sub Total	45,829	45,473	44,554	48,554	59,877	59,104	19,004	11,197
<b>Total Transportation Expenses</b>	<b>193,695</b>	<b>250,186</b>	<b>243,572</b>	<b>250,921</b>	<b>253,648</b>	<b>262,236</b>	<b>256,024</b>	<b>247,582</b>
<b>Revenue OVER/(UNDER) Expenditures</b>	<b>-180,574</b>	<b>-242,873</b>	<b>-237,466</b>	<b>-245,806</b>	<b>-246,298</b>	<b>-256,636</b>	<b>-247,924</b>	<b>-239,482</b>
<b>COST ANALYSIS (by Department):</b>								
<b>TRANSPORTATION SERVICES:</b>								
<b>ROADS/STREETS:</b>								
Operating (net)	-133,324	-187,976	-181,219	-179,799	-177,866	-189,196	-186,887	-186,251
Capital (net)	0	0	0	0	0	3,000	0	0
<b>WORKSHOP:</b>								
Operating (net)	-10,761	-11,572	-14,983	-9,681	-12,482	-13,431	-9,161	-9,181
Capital (net)	0	-1,585	0	0	0	0	0	0
Long-term debt (net)	0	0	0	-9,772	0	-2,905	-34,852	-34,853
<b>MACHINERY COSTS:</b>								
Operating (net)	-21,049	-26,764	-22,278	-30,150	-32,013	-27,100	600	-600
Capital (net)	-10,424	-3,109	-3,162	0	-7,630	-13,600	0	-600
Long-term debt (net)	-5,016	-11,867	-15,824	-16,404	-16,307	-16,404	-16,404	-7,997
<b>Sub Total Operating</b>	<b>-165,135</b>	<b>-226,312</b>	<b>-218,480</b>	<b>-219,630</b>	<b>-222,361</b>	<b>-229,727</b>	<b>-196,868</b>	<b>-196,032</b>
<b>Sub Total Capital</b>	<b>-10,424</b>	<b>-4,694</b>	<b>-3,162</b>	<b>0</b>	<b>-7,630</b>	<b>-16,600</b>	<b>0</b>	<b>-600</b>
<b>Sub Total Debt (LT)</b>	<b>-5,016</b>	<b>-11,867</b>	<b>-15,824</b>	<b>-26,176</b>	<b>-16,307</b>	<b>19,309</b>	<b>-51,256</b>	<b>-42,858</b>
<b>TOTAL T S SURPLUS/(DEFICIT)</b>	<b>-180,574</b>	<b>-242,873</b>	<b>-237,466</b>	<b>-245,806</b>	<b>-246,298</b>	<b>-256,636</b>	<b>-247,924</b>	<b>-239,482</b>
				Actual Avg-5yrs	(\$198,369)			
				Actual Avg-5yrs	(\$14,241)			
				Actual Avg-5yrs	(\$9,803)			
				Actual Avg-5yrs	(\$22,413)			

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	1997-2004										DEPARTMENT DETAIL												
	1997	1998	1999	2000	2000	2001	2001	2001	2002	2002	2003	2003	2004	G.G.	T.S.	P.S.	E.H.	P.H.W.	E.D.	R.C.	W.S.	TOTAL	
<b>WAGES/SALARIES:</b>																							
Administration:																							
Adminstrator	38,588	31,608	31,674	33,372	33,372	34,039	34,039	34,039	35,050	35,761	36,476	36,476	21,360									13,700	35,050
Asst. Administrator	19,457	12,007	14,997	17,398	17,398	18,274	18,274	18,274	18,746	19,081	19,382	19,382	8,546									7,200	15,746
Clerk-Steno	8,338	18,429	12,684	9,703	10,245	10,612	10,612	10,612	10,776	10,952	10,952	10,952	8,776									7,000	15,776
AP Clerk-Steno	7,196	0	2,458	4,622	6,542	9,016	9,016	9,016	6,677	6,613	6,745	6,745	4,633									1,850	6,483
Town Office -Caretaker	758	822	827	850	850	900	900	900	866	904	922	922	888									0	888
Vacation Pay Accrued	7,196	0	5,856	0	0	0	0	0	0	0	0	0	0								0	0	0
Sub Total	81,533	62,866	68,638	65,945	68,407	72,841	72,841	72,841	73,951	75,431	76,939	76,939	44,201								0	29,750	73,951
Rec & Culture																							
Rec-Coordinator	25,838	13,237	14,622	16,584	14,965	15,584	15,584	15,584	16,052	16,373	16,700	16,700	0									16,052	16,052
Seasonal-students	0	0	2,479	4,100	0	0	0	0	5,400	5,508	5,818	5,818	0									5,400	5,400
Hall Caretaker	9,128	9,184	9,159	9,336	9,336	9,490	9,490	9,490	8,656	9,084	9,276	9,276	0									8,915	8,915
Vacation Pay Accrued	0	0	654	0	0	0	0	0	0	0	0	0	0									0	0
Sub Total	34,966	22,401	26,914	29,020	24,301	25,074	25,074	25,074	30,368	30,975	31,594	31,594	0								0	30,368	30,368
Public Works:																							
Public Works Supervisor	43,909	38,462	42,716	45,590	45,695	48,666	48,666	48,666	49,608	50,600	51,612	51,612	0									35,200	100.00%
ASST %																						1,091	17,462
Asst. Foreman	30,627	34,519	32,641	34,466	34,039	34,945	34,945	34,945	35,684	36,398	37,126	37,126	0									999	6,888
Permanent Worker	0	21,360	24,419	26,050	25,707	27,554	27,554	27,554	28,072	28,533	29,206	29,206	0									4,828	28,071
Util Work %																						19.00%	100.00%
Utility Worker	29,513	7,791	19,157	20,200	20,520	21,590	21,590	21,590	21,960	22,399	22,847	22,847	0									624	21,960
Utility Worker -PW Seasonal			11,608	12,335	10,112	10,391	10,391	10,391	10,568	10,779	10,995	10,995	0									814	10,568
Utility Worker -Rink Seasonal				18,000	10,112	10,091	10,091	11,579	11,926	12,165	12,408	12,408	0									11,926	11,926
Facilities-Manager			-4,982	18,000	18,000	0	0	0	0	0	0	0	0									0	0
Less Rink Share			6,512	-21,143	-28,111	-10,081	-10,081	-11,679	-11,926	-12,165	-12,408	-12,408	0									-11,926	0
Vacation Pay Accrued	0	0	6,512	0	0	0	0	0	0	0	0	0	0									0	0
Sub Total	103,949	102,132	132,088	135,498	136,073	143,145	143,145	143,145	145,892	148,809	151,786	151,786	0								909	31,998	145,892
Seasonal:																							
Seasonal-students	3,364	6,797	7,412	7,600	8,763	11,520	11,520	11,520	11,526	11,757	11,992	11,992	0									37,800	100.00%
Fire Department	0	0	0	0	0	900	900	900	1,800	1,838	1,873	1,873	0									657	1,800
Temporary Full-Time	14,668	7,843	0	0	0	0	0	0	0	0	0	0	0								0	0	
Sub Total	18,032	14,639	7,412	7,600	8,763	12,420	12,420	12,420	14,326	13,593	13,865	13,865	0								23	4,333	13,326

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	1997		1998		1999		2000		2001		2002		2003		2004		DEPARTMENT DETAIL						TOTAL				
	ANNUAL SALARY	% CHG	ANNUAL SALARY	% CHG	ANNUAL SALARY	% CHG	ANNUAL SALARY	% CHG	ANNUAL SALARY	% CHG	ANNUAL SALARY	% CHG	ANNUAL SALARY	% CHG	ANNUAL SALARY	% CHG	G.O.	T.S.	P.S.	E.H.	P.H.W.	E.D.		R.C.	W.S.		
<b>Sub Total</b>	238,480	-18.49%	202,038	-18.04%	234,930	14.0%	237,863	1.1%	297,584	25.6%	283,308	4.7%	288,308	1.8%	274,104	-4.9%	44,201	0	69,526	18,360	16,217	5,741	932	46,156	82,405	263,537	
<b>BENEFITS</b>																											
<b>Administration:</b>																											
Administrator	3,628		3,668		3,909		4,171		4,108		4,255		4,473		4,653		2,773								1,700	4,473	
Asst. Administrator	2,953		1,700		2,099		2,174		2,425		2,548		2,063		2,146		1,063								1,000	2,063	
Clerk-Stereo	1,470		3,205		2,555		1,213		1,934		2,004		3,327		3,394		1,862								1,400	3,262	
AP Clerk-Stereo	1,434		0		134		948		1,198		1,702		1,381		1,409		681								700	1,381	
Town Office - Caretaker	60		57		59		60		60		60		57		58		57								0	57	
<b>Sub Total</b>	9,555		8,630		8,757		8,555		9,726		10,569		11,236		11,660		6,436		0	0	0	0	0	0	4,800	11,236	
<b>Rec &amp; Culture</b>																											
Rec. Coordinator	4,317		2,807		2,948		3,142		3,060		3,187		3,437		3,506		0								0	3,437	
Seasonal - students					145		239		0		0		0		0		0								0	0	
Hall Caretaker	625		640		645		598		543		552		536		547		0								0	536	
<b>Sub Total</b>	4,942		3,447		3,736		3,979		3,603		3,739		3,979		4,053		0		0	0	0	0	0	0	0	3,973	3,973
<b>Public Works:</b>																											
Public Works Supervisor	5,775		5,425		5,740		6,126		6,056		6,450		6,730		6,865		7,002		2,213	1,548	114	269	67	148	2,358	6,727	
Asst. Foreman	4,726		5,305		5,218		5,510		5,493		5,630		6,030		6,160		8,283		3,884	477	181	163	0	169	1,166	6,040	
Permanent Worker	0		3,628		3,420		3,649		3,622		3,862		4,120		4,202		4,286		2,118	287	239	74	41	843	709	4,121	
Utility Worker	3,570		1,212		4,697		3,066		2,936		3,089		3,309		3,375		3,443		1,330	13	913	73	20	629	331	3,309	
Utility Worker - PW Seasonal					1,850		1,841		1,892		1,892		2,141		2,228		2,273		618	20	1,214	35	0	168	129	2,185	
Utility Worker - Rink Seasonal					1,400		1,400		1,444		1,837		2,273		2,318		2,364								0	2,273	
Facilities - Manager																											
Less Rink Share					-890		-3,383		-4,985		-1,837		-2,273		-2,318		-2,364									-2,273	
<b>Sub Total</b>	14,071		15,630		18,184		19,618		19,948		20,852		22,382		22,830		23,287		10,164	2,355	2,661	614	128	1,757	4,703	22,382	
Seasonal - students	233		474		457		463		534		700		586		700		714		238	8	44	97	1	260	38	685	
Temporary Full-Time	1,016		547		0		0		0		0		0		0		0		0	0	0	0	0	0	0	0	
<b>Sub Total</b>	1,249		1,022		457		463		534		700		586		700		714		238	8	44	97	1	260	38	685	
<b>Sub Total</b>	29,817		28,929		31,138		32,626		33,811		35,960		38,277		39,043		39,324		10,402	2,353	2,705	711	129	5,950	9,541	38,277	

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PUBLIC HEALTH & WELFARE		1997	1998	1999	2000	2001	2001	2002	2003	2004
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
14000	<b>Charges/Fees For Services:</b>									
14500	<b>Cemetery</b>									
14520	-Plot sales	1,410	2,210	2,400	4,910	2,400	1,600	2,400	2,400	2,400
14521	-grave excavation fees	160	1,750	2,570	1,040	1,500	1,335	1,500	1,500	1,500
	<b>Total Revenue:</b>	<b>1,570</b>	<b>3,960</b>	<b>4,970</b>	<b>5,950</b>	<b>3,900</b>	<b>2,935</b>	<b>3,900</b>	<b>3,900</b>	<b>3,900</b>
25000	<b>Expenditures</b>									
25000	<b>Cemetery</b>									
25100	<b>Wages:</b>									
25110-50	-salaries	2,194	2,736	4,419	3,695	5,741	5,161	5,741	5,856	5,973
25200	<b>Benefits:</b>									
25210-50	-benefits	254	364	566	493	711	668	711	725	740
25400	<b>Professional/Contractual Services:</b>									
25430	-maintenance -by contract	0	0	0	0	0	0	0	0	0
25460	-membership fees	0	0	0	0	0	0	0	0	0
25451	-equipment repairs (by contract)	0	0	0	0	0	0	0	0	0
25500	<b>Heat/Power/Water/Phone:</b>									
25600	<b>Materials &amp; Supplies:</b>									
25640	-fuel & oil	0	0	158	104	200	148	200	200	200
25642	-materials/supplies	94	214	0	94	250	137	750	250	250
25641	-equipment reps/maint (parts)	0	0	0	0	0	0	0	0	0
25648	-small tools/equipment	0	0	0	0	0	0	0	0	0
25700	<b>Grants/Donations/Subsidies:</b>									
25800	<b>Capital Outlay from Operations:</b>									
25820	-capital -buildings	0	0	0	0	0	0	0	0	0
25830	-machinery/equip.	0	0	651	0	600	0	600	600	0
25840	-eng. structure	0	0	0	0	0	0	0	0	0
25950	<b>Long-Term Debt:</b>									
25990	<b>Other:</b>									
25990	-other	0	0	0	0	0	0	0	0	0
	<b>Total Expenses:</b>	<b>2,542</b>	<b>3,314</b>	<b>5,794</b>	<b>4,386</b>	<b>7,502</b>	<b>6,114</b>	<b>8,002</b>	<b>7,631</b>	<b>7,163</b>
	<b>Revenue OVER/(UNDER) Expenditures</b>	<b>-972</b>	<b>646</b>	<b>-824</b>	<b>1,564</b>	<b>-3,602</b>	<b>-3,179</b>	<b>-4,102</b>	<b>-3,731</b>	<b>-3,263</b>
<b>COST ANALYSIS (by Department):</b>										
<b>Public Health &amp; Welfare:</b>										
<b>CEMETERIES:</b>										
	Operating (net)	-972	646	-173	1,564	-3,002	-3,179	-3,502	-3,131	-3,263
	Capital (net)	0	0	-651	0	-600	0	-600	-600	0
	<b>Sub Total Operating</b>	<b>-972</b>	<b>646</b>	<b>-173</b>	<b>1,564</b>	<b>-3,002</b>	<b>-3,179</b>	<b>-3,502</b>	<b>-3,131</b>	<b>-3,263</b>
	<b>Sub Total Capital</b>	<b>0</b>	<b>0</b>	<b>-651</b>	<b>0</b>	<b>-600</b>	<b>0</b>	<b>-600</b>	<b>-600</b>	<b>0</b>
	<b>TOTAL P.H.W. SURPLUS/(DEFICIT)</b>	<b>-972</b>	<b>646</b>	<b>-824</b>	<b>1,564</b>	<b>-3,602</b>	<b>-3,179</b>	<b>-4,102</b>	<b>-3,731</b>	<b>-3,263</b>
						Actual Avg -5yrs	(\$423)			
						Actual Avg -5yrs	(\$130)			
						Actual Avg -5yrs	(\$553)			

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	1997	1998	1999	2000	2001	2001	2002	2003	2004
ENVIRONMENTAL DEVELOPMENT	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>Revenue:</b>									
13000 Grants/Transfers From Other Governments:									
13100 Green street -tree rehabilitation program	0	0	0	0	0	4,000	2,000	2,000	2,000
14000 Charges/Fees For Services:									
14510 Land -sale of tax title property	0	0	0	0	0	0	0	0	0
14515 -profit-sale of real estate/ OFS fees	45,376	0	4,800	16,487	30,000	5,720	30,000	30,000	30,000
14530 Community development fees	0	0	0	50,800	0	0	0	0	0
14520 Housing surplus	0	0	0	328	0	1,033	0	0	0
<b>Total Revenue</b>	<b>45,376</b>	<b>0</b>	<b>4,800</b>	<b>67,615</b>	<b>30,000</b>	<b>10,753</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>
<b>Expenditures</b>									
26100 Wages:									
26110-50 Salaries	493	367	848	602	645	1,007	932	951	970
26200 Benefits:									
26210-50 Benefits	62	51	99	84	91	132	129	132	135
24600 Professional/Contractual Services:									
26410 Insurance	0	0	0	0	0	263	0	0	0
26485 Housing Authority -(Deficit)	4,000	4,000	2,251	0	0	0	0	0	0
26479 Community Promotion/Tourism	390	500	990	783	1,500	137	1,500	1,500	1,500
26430 Tree removal/boulevard planting/weed con	1,236	7,435	2,726	4,668	5,000	2,188	5,000	5,000	5,000
26460 Membership	0	0	0	0	0	25	0	0	0
62470 Planning & Development costs	2,084	204	0	10,246	23,000	14,161	5,000	2,500	2,500
26500 Heat/Power/Water/Phone:									
26530 Phone	0	0	0	0	0	213	0	0	0
26600 Materials & Supplies:									
26630 Fuel & oil	0	0	0	7	0	0	0	0	0
26640 Equipment repairs	0	0	0	0	0	0	0	0	0
26649 Community Promotion/Tourism	0	0	0	1,759	0	127	0	0	0
26641 Tree removal/boulevard planting/weed car	0	0	0	87	0	117	0	0	0
26670 Planning/zoning -supplies	0	0	0	76	0	0	0	0	0
26700 Grants/Donations/Subsidies:									
26710 Grants	0	0	0	0	0	200	0	0	0
26800 Capital Outlay from Operations:									
26820 Capital outlay -buildings	0	0	0	0	0	0	0	0	0
26830 -equipment	0	2,120	0	0	0	2,618	0	0	0
26840 -eng. structure	0	0	302	3,096	5,900	684	5,000	5,000	5,000
26950 Long-Term Debt:									
26990 Other:									
26990 Other -E D	0	0	0	0	0	0	0	0	0
<b>Total Expenses</b>	<b>8,255</b>	<b>14,777</b>	<b>7,216</b>	<b>21,408</b>	<b>36,136</b>	<b>21,872</b>	<b>17,561</b>	<b>15,063</b>	<b>15,105</b>
<b>Revenue OVER/(UNDER) Expenditures</b>	<b>37,111</b>	<b>-14,777</b>	<b>-2,416</b>	<b>46,207</b>	<b>-4,136</b>	<b>-11,119</b>	<b>14,439</b>	<b>16,917</b>	<b>-15,105</b>
<b>COST ANALYSIS (by Department):</b>									
<b>ENVIRONMENTAL DEVELOPMENT:</b>									
Operating (net)	37,111	-12,657	-2,114	49,303	1,764	-7,817	19,439	21,917	-10,105
Capital (net)	0	-2,120	-302	-3,096	-5,900	-3,302	-5,000	-5,000	-5,000
<b>Sub Total Operating</b>	<b>37,111</b>	<b>-12,657</b>	<b>-2,114</b>	<b>49,303</b>	<b>1,764</b>	<b>-7,817</b>	<b>19,439</b>	<b>21,917</b>	<b>-10,105</b>
<b>Sub Total Capital</b>	<b>0</b>	<b>-2,120</b>	<b>-302</b>	<b>-3,096</b>	<b>-5,900</b>	<b>-3,302</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>
<b>TOTAL E.D. SURPLUS/(DEFICIT)</b>	<b>37,111</b>	<b>-14,777</b>	<b>-2,416</b>	<b>46,207</b>	<b>-4,136</b>	<b>-11,119</b>	<b>14,439</b>	<b>16,917</b>	<b>-15,105</b>
					Actual Avg -5yrs	\$11,001			

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WATER & SEWER UTILITY:		1997	1998	1999	2000	2001	2001	2002	2003	2004
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
<b>REVENUES:</b>										
13000	Operating Grants & Transfers:									
13100	Federal government/agencies	0	0	0	0	0	0	0	0	0
13200	Provincial government/agencies	0	0	0	0	0	0	0	0	0
	Sub total	0	0	0	0	0	0	0	0	0
14000	Charges/Connection Fees:									
14811	Water charges	162,408	170,866	155,719	162,692	175,500	191,971	180,000	185,000	190,000
14812	Sewer service charges	64,835	65,321	65,065	65,445	66,000	67,108	67,000	67,500	68,000
14819	Frontage levy	2,760	190	0	0	0	0	0	0	0
14817	Water sales (coin operated)	1,055	847	1,836	1,330	1,500	1,992	1,200	1,200	1,200
4814	Sale of supplies	0	240	0	214	0	789	0	0	0
14815	Reconnect charges	0	0	0	10	50	20	50	50	50
14816	Connection charges	0	0	0	1,200	1,500	0	1,500	1,500	1,500
	Sub total	231,058	237,464	222,620	230,891	244,550	281,880	249,750	255,250	260,750
15000	Interest:									
15100	Interest on overdue accounts	0	0	0	0	0	587	1,200	1,200	1,200
16000	Miscellaneous:									
16130	Other revenue (private service agreement)	0	0	0	0	0	0	0	0	0
	<b>TOTAL REVENUES</b>	<b>231,058</b>	<b>237,464</b>	<b>222,620</b>	<b>230,891</b>	<b>244,550</b>	<b>282,467</b>	<b>250,950</b>	<b>256,450</b>	<b>261,950</b>
<b>EXPENDITURES:</b>										
28100	Wages/Salaries:									
28101	Administrators	14,284	14,300	12,700	13,600	13,300	13,300	13,699	13,973	14,252
28105	Asst. Adm./Clerk-steno	13,599	13,600	15,400	18,300	15,600	15,600	16,068	16,389	16,717
28110-50	Operation	27,252	26,971	26,815	32,046	35,315	31,781	32,655	33,308	33,974
	Sub total	55,135	54,871	54,915	63,946	64,215	60,681	62,422	63,670	64,943
28200	Benefits:									
28205	Administration	1,854	1,900	1,600	1,700	1,700	1,700	1,751	1,786	1,822
28205	Asst. Adm./Clerk-steno	1,767	1,800	2,700	3,100	3,100	3,100	3,193	3,257	3,322
28220-30	Operation	3,458	3,908	3,586	4,684	4,959	4,597	4,741	4,836	4,933
	Sub total	7,079	7,608	7,886	9,484	9,759	9,397	9,685	9,879	10,077
<b>Professional/Contractual Services:</b>										
28401	Advertising	135	111	0	0	300	175	300	300	300
28408	Legal fees	0	0	0	0	100	2,436	100	100	100
28410	Insurance	1,229	1,588	1,264	1,195	1,264	811	1,000	1,000	1,000
28430	Rentals -machinery/tools	0	0	0	0	0	0	0	0	0
28431	Tests/samples/analysis	0	118	0	118	300	0	300	300	300
28435	Engineering fees	0	0	1,861	6,888	500	-4,379	500	500	500
28435	Groundwater -monitoring program	0	0	4,053	0	4,000	1,906	3,000	3,000	3,000
28440-41	Conferences travel/training	245	0	0	803	1,000	1,516	1,000	1,000	1,000
28460	Memberships	0	35	0	0	50	0	50	50	50
28470	Meter reader contract	1,410	1,441	1,455	1,490	1,500	1,547	1,600	1,600	1,600
28451	Equipment repairs & maint. (contract)	0	0	0	598	500	81	500	500	500
28480	-Unit #40 -J.D. Backhoe/Loader	22,748	378	559	5,140	7,000	3,695	24,000	4,000	4,000
28480	-water main lines	923	6,663	3,977	4,140	5,000	7,432	4,000	5,000	5,000
28480	-sewer main lines	1,830	1,934	218	2,506	2,000	2,520	2,000	2,000	2,000
28481	-wells	0	0	144	590	1,000	0	300	300	300
28482	-reservoir	0	1,187	7,141	400	1,000	308	1,000	1,000	1,000
28482	-lift stations	4,661	1,960	3,232	2,840	1,000	198	500	500	500
28483	-lagoon	0	0	0	336	0	2,970	0	0	0
28485	-hydrants	0	0	0	0	0	0	0	0	0
28486	-meters	0	0	0	0	0	0	0	0	0
	Equip repairs Sub total	30,162	12,121	15,271	18,548	17,500	17,205	32,300	13,300	13,300
	Professional/Contractual Sub Total	33,181	15,414	24,004	26,640	28,614	21,217	40,150	21,150	21,150
28500	Heat/Power/Telephone:									
28510-20	Power/Heat -wells	5,910	6,963	8,854	6,377	7,400	8,748	7,400	7,400	7,400
28510-20	-Reservoir	236	223	231	208	250	282	250	250	250
28510-20	-Sewer lift stations	2,145	1,991	2,355	2,101	2,500	2,312	2,500	2,500	2,500
1510-20	-Lagoon aeration	4,159	7,708	8,038	5,877	7,000	5,748	7,000	7,000	7,000
28530	Telephone relay (well/lift station)	396	392	614	1,042	1,100	1,040	1,400	1,400	1,400
	Sub total	12,846	17,277	17,892	15,605	18,250	18,130	17,550	17,550	17,550
28600	Materials & Supplies:									
28603	Admin -stationery/supplies	19	253	0	5	200	0	300	300	300
28604	-postage	1,500	1,500	1,500	1,641	1,500	1,500	1,800	1,800	1,800
28640	Fuel/oil -unit #40 -J.D. Backhoe/Loader	1,070	747	1,678	1,998	2,000	1,608	2,000	2,000	2,000
28642	Materials/supplies	815	544	1,035	1,320	1,000	48	1,000	1,000	1,000
28649	Small tools/equipment	237	616	582	211	2,000	262	500	500	500
28670	Chemicals	10,175	10,708	9,018	8,950	10,500	8,292	8,500	8,500	8,500
28673	Gravel/Sand	0	0	0	0	0	0	0	0	0
28688	Connection costs	0	0	0	-434	0	0	0	0	0
28641	Equipment repairs & maintenance (parts)									
28641	-Unit #40 -J.D. Backhoe/Loader	2,031	198	1,561	579	1,000	656	1,000	1,000	1,000
28680	-water main lines	6,096	2,605	1,273	804	2,500	4,155	3,500	2,500	2,500
28680	-sewer main lines	7,985	2,559	0	1,074	2,000	0	2,000	2,000	2,000
28681	-wells	2,626	292	1,213	2,577	1,500	568	1,500	1,500	1,500
28682	-lift stations	589	1,141	1,121	240	3,000	390	3,000	3,000	3,000
28683	-lagoon	936	0	1,660	1,664	1,500	1,599	1,500	1,500	1,500
28685	-hydrants	649	65	221	248	250	956	250	250	250
28686	-meters	0	-1,704	1,844	2,799	1,000	2,332	1,500	1,000	1,000
28687	-reservoir	377	0	0	1,442	100	0	500	500	500
	Equipment repairs Sub total	21,287	5,156	8,893	11,427	12,850	10,655	14,750	13,250	13,250
	Materials/Supplies Sub Total	35,104	19,524	22,704	25,118	30,150	22,365	28,850	27,350	27,350

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	1997	1998	1999	2000	2001	2002	2003	2004	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	
<b>WATER &amp; SEWER UTILITY:</b>									
28900 Capital Outlay From Operations:									
28920 Buildings	0	0	0	0	0	0	0	0	
28930 Machinery/Equipment	0	0	0	0	0	0	0	0	
28930 Backhoe/loader	0	0	0	0	0	0	0	0	
28930 Hydrants	0	0	0	2,485	5,000	5,184	5,000	5,000	
28930 water meters	0	6,835	0	0	0	118	1,000	1,000	
28930 pumps	3,417	0	0	6,505	0	0	0	6,000	
28930 sump/catchage	0	2,790	0	0	0	0	0	0	
28930 Air quality monitor / GIS Equip.	0	0	4,639	0	0	0	0	0	
28940 Engr. Structure -Sewer Lagoon, Lift Stations, etc.	0	2,200	6,191	1,634	10,800	550	69,889	10,000	
28940 -main line extensions	0	0	0	0	1,800	0	0	0	
28940 -well & pipe/tie	0	0	15,176	6,258	0	0	0	0	
Sub total	3,417	11,625	26,026	18,879	16,806	5,832	6,000	75,889	
28900 Long-Term Debt Services:									
28961 Depenture -Principal	40,000	45,000	50,000	55,000	61,000	61,000	0	0	
28962 -Interest	25,799	21,881	17,223	12,036	8,329	6,329	0	0	
28965 Loans -Principal	0	0	0	0	5,689	0	3,956	41,584	
28965 -Interest	0	0	0	0	4,897	0	11,797	30,548	
Sub total	65,799	66,881	67,223	67,036	78,856	67,329	35,093	72,112	
28990 Other (w/2s frontage -town owned)	153	191	197	204	0	212	0	0	
28900 Transfers To Allowances:									
28920 Water & Sewer allowance	500	500	0	956	500	420	500	500	
<b>TOTAL EXPENDITURES</b>	<b>213,183</b>	<b>193,901</b>	<b>220,841</b>	<b>225,866</b>	<b>244,343</b>	<b>202,983</b>	<b>180,250</b>	<b>288,100</b>	
<b>Revenue OVER/UNDER Expenditures</b>	<b>17,625</b>	<b>43,563</b>	<b>1,773</b>	<b>5,025</b>	<b>207</b>	<b>58,904</b>	<b>70,700</b>	<b>-31,650</b>	
<b>INTERNAL TRANSFERS FROM:</b>									
17100 Governmental Activities	0	0	0	1,575	0	0	0	0	
17150 Funded Reserves	0	0	4,827	0	0	0	0	34,850	
17200 Capital Trust Fund	0	0	0	0	0	0	0	0	
17300 Previous years' surplus	0	0	0	0	0	0	0	0	
Sub total	0	0	4,827	1,575	0	0	0	34,850	
<b>INTERNAL TRANSFERS TO:</b>									
28610 Governmental Activities	0	0	0	0	0	-22,734	-24,891	0	
28615 Funded Reserves	-11,275	-36,863	0	0	-207	-38,170	-16,009	0	
28620 Capital Trust Fund (annual requirement)	-6,800	-6,600	-6,600	-6,600	0	0	0	0	
28630 Previous years' surplus	0	0	0	0	0	0	0	0	
Sub total	-17,875	-43,563	-6,600	-6,600	-207	-68,904	-20,700	-24,267	
<b>SURPLUS (DEFICIT)</b>	<b>0</b>	<b>-1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>W/S Utility Analysis:</b>									
Operating -Surplus / (Deficit)	87,051	122,079	95,022	88,938	95,062	132,065	91,793	146,251	
Capital -Surplus / (Deficit)	-3,417	-11,625	-26,026	-16,878	-16,000	-5,832	5,000	-75,889	
LT Debt -Surplus / (Deficit)	-85,739	-66,891	-67,223	-67,035	-72,855	-67,329	-15,093	-72,112	
Sub total	17,875	43,563	1,773	5,025	207	58,904	70,700	-31,650	
				Actual Avg -Sys	Actual Avg -Sys	Actual Avg -Sys	Actual Avg -Sys	Actual Avg -Sys	
				5,025	207	58,904	70,700	-31,650	
				Actual Avg -Sys	Actual Avg -Sys	Actual Avg -Sys	Actual Avg -Sys	Actual Avg -Sys	
				525,428	525,428	525,428	525,428	525,428	

*W/S*

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2002													
	GG	PS	TS	TS	TS	TS	PHW	ED	RC	WS	WS	WS	TOTAL
USES:	Office	Emerg Resp	Fire	New	New	Pavement	Waste	Trees	Hill	Fire	Water	WTP	
	1 Software	Vehicle &	Hall	Mower	Workshop	LIP	Water	Planting	Renovations	Hydrants	Meters	Reservoir	FINANCING
	Systems/Server	Equip.				Lake St.	Estier	Program					Codes
ASSETS TO BE PURCHASED:													
Land			77,000										0
Building					225,000								302,000
Machinery & Equip.	38,800	124,000		22,000		143,000	600				1,000		351,400
Engineering Structure								5,000	10,000	5,000		1,470,000	1,490,000
ASSETS TO BE CONSTRUCTED:													0
Sanitary/sewer, etc													0
Materials	38,800	124,000	77,000	22,000	225,000	143,000	600	5,000	10,000	5,000	1,000	1,470,000	2,143,400
TOTAL	104	212	211	301	302	321	224	622	708	807	808	801	
EXPENDING CODES													
SOURCES:													
Issue of debentures													0
Long-term loans/reserves			39,254		225,000	78,620							545,200
CFP withdrawal	20,850		38,500	13,600									34,150
Capital grants - Federal													462,400
-Pro/vice		4,590											466,990
Local	18,250	62,000	39,500	8,400									118,750
Sale/trade-in of assets													8,400
Sale of land													0
Prepaid frontage taxes						64,980							64,980
Current operations - General		18,156					600	5,000	10,000	5,000	1,000		36,756
-W & S													6,000
Contributions/contingents													19,000
Interest - Capital fund													0
Prior Years Surplus - General													0
-Fire													0
-Rec/Out													0
-W & S													0
Prior Years Funded Reserves													0
-Capital													0
-Fire													0
-W & S													0
TOTAL	38,800	124,000	77,000	22,000	225,000	143,000	600	5,000	10,000	5,000	1,000	1,470,000	2,143,400

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CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2002 - CONTINUED

USES:	Balance			TOTAL	Financing Codes
	Forward	Lion's Park Tourist Booth	Kin Hut Renovations		
<b>ASSETS TO BE PURCHASED:</b>					
Land	0			0	
Building	302,000	6,200	0	308,200	
Machinery & Equip.	351,400			351,400	
Engineering Structure	1,490,000			1,490,000	
				0	
				0	
<b>ASSETS TO BE CONSTRUCTED:</b>					
Salaries/wages, etc	0			0	
Materials	0			0	
TOTAL	2,143,400	6,200	0	2,149,600	
Expenditure Codes	103	602			
<b>SOURCES:</b>					
Issue of debentures	0			0	21
Long Term Investments	926,574			926,574	21
CIF withdrawal	34,160			34,160	22
Capital grants - Federal	482,400			482,400	13
ProVince	488,980			488,980	9
Local	118,750			118,750	33
Sale/Trade-in of assets	8,400			8,400	23
Sale of land	0			0	23
Prepaid frontage taxes	64,380			64,380	24
Current operations - General	36,756	6,200	0	42,956	25
W & S	6,000			6,000	25
Contributions/donations	19,000			19,000	31/32
Interest - Capital Fund	0			0	26
Pro-Vince Surplus - General	0			0	26
FIR	0			0	26
Recreation	0			0	26
W & S	0			0	26
Prior Years Funding Reserves	0			0	26
Capital	0			0	26
Other	0			0	26
W & S	0			0	26
TOTAL	2,143,400	6,200	0	2,149,600	26

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2003												
	GG	PS	TS	TS	EH	EH	PHW	EO	WS	WS	WS	TOTAL
USES:	Office	Fire	1-Ton	Foot	Recycle	Waste Oil	Weed	Tree	Fire	Water	Lagoon	
	1 Software	Equip.	Truck	Bridge	Dept	Station &	Eater	Planting	Hydrants	Meters	Ratov	
	System/Server				Relocation	Compost Site		Program				
ASSETS TO BE PURCHASED:												
Land												0
Building					50,000							50,000
Machinery & Equip.	14,000	17,050	30,000	150,000		5,000	600	5,000		1,000		97,650
Engineering Structure				150,000		2,000			5,000			209,665
ASSETS TO BE CONSTRUCTED:												0
Salaries/Wages, etc												0
Materials												0
TOTAL	14,000	17,050	30,000	150,000	50,000	7,000	600	5,000	5,000	1,000	209,665	489,315
Expenditure Codes	104	213	301	328	401	421	224	622	807	808	813	
SOURCES:												
Issue of debentures												0
Long term lease/finance												0
CTF will/drawl	6,000		30,000			7,000						43,000
Capital grants - Federal												69,888
Provincial												69,888
Local												8,525
Sale/Trade-in of assets				100,000	20,000							120,000
Prepaid mortgage taxes												0
Current operations - General	6,000	8,525			30,000		600	5,000		1,000	69,889	121,014
W & S									5,000			76,889
Contributions/donations				50,000								50,000
Interest - Capital fund												0
Prld Years Surplus - General												0
File												0
RACOM												0
W & S												0
Prog Yearly Funded Reserves												0
Capital												0
Fire												0
W & S												0
TOTAL	14,000	17,050	30,000	150,000	50,000	7,000	600	5,000	5,000	1,000	209,665	489,315

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2004												
GG P9 P9 T9 ED WS WS WS WS WS WS												
ASSETS TO BE PURCHASED:												
	Computer Upgrades	File Equip.		Weed Eater	Tree Planting Program	6" Trash Pump	Fire Hydrants	Station Improv	Water Meters		TOTAL	
Building											0	
Machinery & Equip	3,000	17,050		600	5,000	8,000	5,000	10,000	1,000		39,650	
Engineering Structure											10,000	
ASSETS TO BE CONSTRUCTED:												
Sanitary/sewer, etc											0	
Majorials	3,000	17,050		600	5,000	8,000	5,000	10,000	1,000		49,650	
TOTAL	104	213		224	5,000	8,000	807	812	808		49,650	
Expenditure Codes												
SOURCES:												
Issue of debentures											0	21
Long-term investments											0	21
CFR withdrawal											0	22
Capital grants - Federal											0	13
- Province											0	9
- Local											8,525	33
Sale/transfer of assets	1,500	8,525									1,500	23
Sale of land											0	23
Prepaid franchise taxes											0	24
Current operations - General	1,500	8,525		800	5,000	8,000	5,000	10,000	1,000		15,625	25
- W & S											24,000	25
Contributions/donations											0	31/32
Interest - Capital fund											0	
Prior Years Surplus - General												
- Fire											0	29
- RR/Civil											0	26
- W & S											0	26
Prior Years Funded Reserves												
- Capital											0	26
- Fire											0	26
- W & S											0	26
TOTAL	3,000	17,050		800	5,000	8,000	5,000	10,000	1,000		49,650	26

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2005											PS		Fire		Equip.		ED Tree Planting Program		RC Weed Eater		WS Fire Hydrants		WS Water Meters		TOTAL	
USES:											PS		Fire		Equip.		ED Tree Planting Program		RC Weed Eater		WS Fire Hydrants		WS Water Meters		TOTAL	
ASSETS TO BE PURCHASED:																										
Land																										
Building																										
Machinery & Equip.											17,050														17,050	
Engineering Structures															5,000										5,000	
ASSETS TO BE CONSTRUCTED:																										
Sales/Wages, etc.																										
Materials											0		17,050		0										17,050	
TOTAL											0		17,050		0		5,000		600		5,000		1,000		28,650	
Expansures Codes													213		0		822		224		807		808		Fireworks Codes	
SOURCE:																										
Issue of debentures																										
Long-Term loans/leases																										
GIF withdrawal																										
Capital grants - Federal																										
- Provincial																										
- Local													8,525												8,525	
Sale/Trade-In of assets																										
Sale of land																										
Prepaid fringe taxes																										
Current operations - General													8,525												8,525	
W & S																	5,000		800		5,000		1,000		14,125	
Construction/Recreation																									5,000	
Interest - Capital fund																									37/32	
Prior Years Surplus - General																									0	
- Fire																									0	
- Rec/Cul																									0	
- W & S																									0	
Prior Years Funded Reserves																									0	
- Capital																									0	
- Fire																									0	
- W & S																									0	
TOTAL											0		17,050		0		5,000		600		5,000		1,000		28,650	

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CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2006											
USES:	PS			TS			WS			TOTAL	Financing Codes
	Fire Equip.	Tree Planting Program	Hydrants	Weed Eater	ED Tree Planting Program	Fire Hydrants	Water Meters	Water Meters			
ASSETS TO BE PURCHASED:											
Land											0
Building											0
Machinery & Equip.	17,050			600						1,000	18,650
Expanding Structures					5,000					5,000	10,000
ASSETS TO BE CONSTRUCTED:											0
Salaries/wages, etc											0
Materials											0
TOTAL	17,050			600	5,000					5,000	28,650
Expenditure Codes	213			224	622					607	808
SOURCES:											
Issue of debentures											0
Long term loan/leases											0
G.F. withdrawal											0
Capital grants - Federal											0
Provincial											0
Local	8,525										8,525
Sale/Trade-in of assets											0
Sale of land											0
Prepaid frontage taxes											0
Current operations - General	8,525			600	5,000					5,000	14,125
W.F.S.						5,000				1,000	6,000
Contributions/donations											0
Internal Capital fund											0
Five Year Surplus - Obligated											0
Five Year Surplus - Unobligated											0
Reserve											0
W.F.S.											0
Five Year Surplus - Obligated											0
Five Year Surplus - Unobligated											0
Capital											0
Five Year Surplus - Obligated											0
Five Year Surplus - Unobligated											0
TOTAL	0	17,050	0	0	0	0	0	0	5,000	0	0
TOTAL	0	17,050	0	600	5,000	0	0	0	5,000	1,000	28,650

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